



Friends of the Institute Newsletter

Vol. 2 No. 3 Summer 2003

The Institute of Government

A Message from the Dean

Dear Friends,

We were all saddened by Jake Wicker's passing in June. During his forty-seven-year tenure at the Institute of Government, Jake was a true friend and mentor to our faculty and staff and to countless state and local government officials. Our deepest condolences go out to his wife, Marie Peachee Wicker, daughters Beth Wicker Walters and Jane Fields Wicker-Miurin, and son Thomas Alton Wicker. Jake's commitment to teaching and learning will continue as we welcome the first group of students to the new Jake Wicker Classroom starting in January 2004.

I am pleased to announce that the School has met the Knapp Foundation's \$1-million challenge grant. We are indebted to the tremendous generosity of the Knapp Foundation of St. Michaels, Md., for challenging the School to match their \$1-million gift to the Joseph P. Knapp Library.

We are also grateful to our friends for their contributions of time and money over the past two years. As of June 30, 2003, professional associations, foundations, businesses, counties, individuals, municipalities, and other friends have provided \$1,130,843 in gifts and pledges to the Institute of Government Foundation! We simply could not have exceeded the challenge goal without your help.

The campaign gained steam, even through the state's worst economic recession in over ten years, thanks, in large part, to the hard work of our Friends of the Institute Regional Councils. We extend our deepest thanks and appreciation to the council members who contributed so faithfully to our campaign efforts.

With the successful completion of the Knapp Challenge campaign, the School of Government is well positioned to continue its important mission of improving the lives of North Carolinians by improving state and local government. We look forward to celebrating with you and our friends from across the state at our building dedication in the summer of 2004.

Sincerely,

Michael R. Smith, Dean

Friend of the Institute Profile Jake Wicker: Reflections on a Life

By Frayda S. Bluestein, Professor, School of Government

On June 25, 2003, Jake's body gave out and a life filled with joy and hard work ended. Not until the press started to call for comments did I realize that I'd never really thought about, or tried to describe, what was unique about Jake. When the Institute began the campaign to raise money to name a classroom after him, all we had to do was mention his name. We didn't have to make a pitch. People all around the state knew who Jake was and what he meant to them. How could I describe in a "sound bite" why that was? Why was he so special?

The first challenge is that as a member of the Institute of Government faculty I am surrounded by an extraordinarily gifted faculty and staff who have a sincere dedication to public service and great warmth and collegiality toward each other, their students, and the Institute's clients. But I had a special connection with Jake, because I was hired to fill the vacancy created by his first "retirement." I've always been careful not to say that I was hired to replace him (though I did inherit his phone number). I knew there could never be another Jake. But I observed immediately the love and respect that Jake's client groups felt for him, and I was fortunate that they transferred those feelings to me from the very beginning—due in large part, I'm sure, to his efforts on my behalf.

I think what made Jake so special was the breadth of his interests, the depth of his knowledge, and the immense good will he created and fostered. During his long career at the Institute, he developed expertise in a range of subjects probably unmatched by any other faculty member. He taught in almost every program in the local government field and was responsible for planning and organizing the courses for newly elected officials and the municipal and county admin-



Jake Wicker and Frayda Bluestein at Jake's classroom dedication

istration courses—our most fundamental and wide-ranging programs in the local government area. His co-editorship of the "textbooks" on municipal and county government reflected his interest in and comprehension of the "big picture" of local government.

In addition to this breadth of interest, Jake's innate intellectual ability helped him become an expert in legal and technical subjects—notwithstanding his lack of formal training in these fields. He had a drive to learn and an interest in all things functional and practical that probably had its roots in his childhood on the farm. Using his naturally interactive approach, he drew knowledge from public officials that, combined with his strength of intellect and drive, resulted in an extraordinary level of client service. He not only worked evenings and weekends to respond to inquiries and finish projects, reports, or programs, but he also showed up first thing in the morning to make the coffee. And that dedication illustrates Jake's most lasting and extensive contribution: good will.

I recently gained a significant insight into how Jake fostered so much good will toward the Institute of Government. It's fairly well known that while Jake was

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Institute of Government News

■ Joseph Ferrell recently received the University of North Carolina at Chapel Hill Faculty Council's 2003 Thomas Jefferson Award and was one of four recipients of the 2003 C. Knox Massey Distinguished Service Award in



Joseph Ferrell

recognition of his "unusual, meritorious or superior contributions" to the university. Ferrell, who joined the Institute of Government's faculty in 1964, specializes in property tax law, general county government, the General Assembly, and the North Carolina Constitution.

■ Bob O'Neill, Executive Director of the International City/County Management Association (ICMA), will deliver the 2003 Deil Wright Lecture at the Knapp Building at 11 A.M. on October 2, 2003. The lecture-

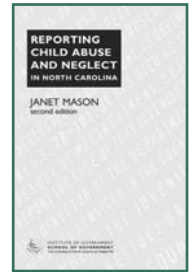
ship honors Deil S. Wright, Alumni Distinguished Professor of Political Science and Public Administration, by annually presenting leading speakers from the field of public administration.

■ In the fall, the Institute will publish Anne Dellinger's *Public Schools and Pregnant and Parenting Adolescents*, third in a series of legal guides for adolescents, their families, and the professionals who serve them. Through the generosity of the School and the Z. Smith Reynolds Foundation, twenty thousand North Carolinians received copies of the first two guides. These guides and other resources are available at <http://www.adolescentpregnancy.unc.edu>.

■ Jack Vogt has written *Capital Budgeting and Finance: A Guide for Local Government*, which will be published by the International City/County Management Association this fall. The book presents numerous models

used by local government for capital budgeting and addresses multiyear capital planning and priority setting, pay-as-you-go capital financing, debt, bond ratings, planning debt, interest rate and yield calculations, selling debt, and multiyear financial forecasting.

■ The second edition of Janet Mason's *Reporting Child Abuse and Neglect in North Carolina* is now available. Prevent Child Abuse North Carolina has obtained a grant to distribute free copies of the book to schools and to numerous social service, educational, medical and public health, and judicial agencies across the state. See the School of Government's Web site at <http://www.sog.unc.edu> for ordering information.



School of Government Building to Be Renamed

Charlotte Observer columnist Jack Betts once observed of John Lassiter Sanders, "He has quietly and steadily influenced public life, informed public debate and enriched the public's appreciation of North Carolina. He did not come to the task with a personal agenda. Instead he came to it with a scholar's curiosity, a perfectionist's style and a sense of time and place about North Carolina."

It is a pleasure to announce that a very special honor and tribute will be tendered to John Sanders, who shaped the growth and direction of the Institute of Government as its director, and who continues to serve in the public arena as an unparalleled source of advice, education, and wisdom. The Trustees of the Knapp Foundation and the Trustees of The University of North Carolina at Chapel Hill have followed the successful completion of the Knapp Challenge by recognizing John's long and extraordinary service to the Institute of Government, the University, and the State of North Carolina. At its dedication in 2004, the expanded home of the School of Government will be renamed the Knapp-Sanders Building.

As director of the Institute of Government for twenty-four years (1962-73 and 1979-92), John's clear vision and unwavering commit-

ment to high standards resulted in a remarkable tenure, evident in the continuing success of the Institute and the recent creation of the School of Government, which now houses the Institute. Local, state, and university officials continue to seek John's counsel and guidance. His professional awards and accolades are numerous. By extending himself as a mentor to student leaders, he has helped to shape the successful professional and personal paths of countless young men and women. He remains a steady, guiding influence and friend for many as they make their own contributions at local, state, national, and international levels.

In 1962, when John first became director, the Institute had nineteen faculty members. Under his guidance and the continued leadership of the School's current dean, Mike Smith, today's faculty of forty-three and a supporting staff of sixty keep pace with the demands of courses, projects, and research

Knapp-Sanders Building

Constructed in 1956. Renovated and expanded in 2003.

Named in honor of

Philanthropist and publisher Joseph Palmer Knapp

and

Educator and Institute of Government Director John Lassiter Sanders

Plaque to be mounted on the building upon its completion

that now include local government law, community and economic and development, public finance, public management and administration, environmental law, dispute resolution, planning, information technology management, civic education, and social services.

To make a special gift in honor of John Sanders, please use the gift form at the end of this newsletter or make a gift on-line at www.sog.unc.edu. Gifts will be used to help complete the renovation, expansion, furnishing, and landscaping of the Knapp-Sanders Building.

SOG Staff Members Receive Star Heels Awards

By Kay T. Spivey, Director of Human Resources

Six School of Government employees were recipients of University Star Heels Awards in June 2003. The Star Heels Award Program was created by a gift to the University from TIAA-CREF and allows individual departments to present gift certificates from several local and university establishments to deserving employees. The following employees were honored for the outstanding service they render to the School's clients and colleagues:

Veronica Bellamy, Human Resources Assistant
Brian Newport, Program Coordinator
Robby Poore, Graphic Designer
Steve Rogers, Printing Supervisor
Kerstin Lindgren, Program Coordinator
Ernie Thompson, Printing Equipment Operator

Publications Staff Receives Editing and Design Awards

The Society for Technical Communications has presented three publishing awards to the School in recognition of its excellent treatment of technical material. Motor Vehicle Law and the Law of Impaired Driving in North Carolina, by School faculty members Ben F. Loeb Jr. and James C. Drennan, was recognized with a Distinguished Award in Technical Publishing at the national competition, where judges were especially impressed by the fact that the School offers this publication in both paperback and searchable CD-ROM format. This publication later received a Best in Show award in the society's international competition.

Popular Government, edited by outgoing editor John Rubin, also received a Distinguished Award in Technical Publishing from the society. The judges evaluated an entire volume of the magazine and praised the overall effectiveness of its layout and design. They also commented on how well the design accommodates a wide variety of technical material without sacrificing its appealing format.

Congratulations to the entire Publications staff for their award-winning work on these Institute publications.

Save the date!

Community and Economic Development Forum in Asheville

The Friends of the Institute West Regional Council invites you to a community and economic development forum on Thursday, November 13 from 5:00 to 8:30 P.M. at Asheville's Grove Arcade Public Market. Join an interactive panel discussion about the key economic issues facing western North Carolina with representatives from the School of Government's new Community and Economic Development Program, Advantage West North Carolina, and others. Contact Kyle Gray at (919) 962-8477 or gray@iogmail.iog.unc.edu if you would like to attend.

Wicker, continued from page 1

very good at many things, he was not good at throwing things away. When retiring or moving to a new office, Jake avoided throwing things away by delivering to his colleagues the books and papers he thought might be of interest to us. When I arrived, my office came complete with a phone, a desk, a computer, and six boxes from Jake. I never went through them in depth until our most recent move. It was a truly remarkable experience. They were filled with files, papers, studies, program information, and (most interestingly) correspondence regarding all of this work. This collection was the documentation of a career of gracious, intelligent communication about matters involving local government. In sum, it was the record of one man's work, work that didn't just provide public service and bestow knowledge, but created good will. We sometimes talk about the "good will" of an institution, but we know, of course, that good will is created by individual human interaction. Jake's natural affinity for these interactions and his many years of service resulted in a volume of good will that is easy to feel but impossible to measure.

Jake loved his work, at least in part because he loved working with people. He acknowledged often during our many conversations how much personal satisfaction he gained from his work with public officials. His was not a self-satisfaction derived from knowing that he had all the answers and could bestow them on those less well-informed. He thrived on the interactions—the give-and-take—both inside and outside the classroom. His pleasure in this exchange was evident and contagious. Those who knew him through his work at the Institute will remember him as a teacher or colleague and a friend. He knew that, and it brought him great joy. He might have said that he got more than he gave from his work. He would, of course, be wrong. But we can take great solace from knowing that this was a man who did not regret the many hours he devoted—before and after retirement—to this work and to these people in North Carolina.

When Jake told me about his diagnosis of terminal cancer, he expressed his feelings of being at peace with himself and his life by telling a story attributed to St. Francis. The story is that one day, St. Francis was hoeing his

garden. Someone asked him, "What would you do if you knew you only had one day to live?" He replied, "I would keep hoeing my garden."

There is still much work to do in the garden, and I for one will enjoy doing it with inspiration from the life and work of Jake Wicker.

Jake Wicker Memorial Celebration

Jake Wicker's family extends a warm invitation to everyone who knew Jake to attend a service to celebrate his life at 3:00 P.M. on Saturday, September 13, at Binkley Baptist Church in Chapel Hill. You are encouraged to send your favorite Jake Wicker jokes to Beth Wicker at WWicker@nc.rr.com. The family will compile a booklet of his jokes to share with everyone at the celebration. In honor of what would have been his eightieth birthday on September 9th, "gifts" of a nonperishable food item(s) for the Interfaith Council food pantry would be in keeping with his lifelong love of service to his community.

Janet Edwards's Municipal and County Administration Alumni News

The 160-hour flagship Municipal and County Administration Course is designed to provide an in-depth overview of local government to managers and department heads. In this column, Janet Edwards, the longtime coordinator of the course, invites course alumni to get back in touch.



Dear Friends,

Thank you Kent Montgomery ('89), Director of the Parks and Recreation Department for the City of Wilson, and Corinne Webb-Geer ('85), for taking the time to write two great articles for this edition. If you would like to write a story about your community or one of your fellow alums, please contact me. You can reach me at (919) 966-6880 or edwards@iogmail.iog.unc.edu.

Sincerely,

Janet

Course News from Greg Allison



Greg Allison

It is hard to believe that we are just a few short weeks away from the start of the 50th Annual Municipal Administration Course and the 40th Annual County Administration Course. But before I talk about plans for the upcoming year, I would like to take a few moments to recap the highlights of our 2002–2003 offering of the administration classes.

On April 17, 2003, sixty-one municipal officials from across the state graduated from the 49th Annual Municipal Administration course. At the same time, thirty-one county officials graduated from the 39th Annual County Administration course. This proved to be an exciting year. These classes survived some unusual obstacles and events, most notably the crippling ice storm of December 2002 and commencement of the Iraq conflict, which resulted in the deployment of one of the class participants (Matthew Delk, Halifax County Manager). But, as always, lasting personal and professional friendships were made, and many graduates have pledged to become active members of the Municipal and County Administration Alumni Association.

As they have for many years, both the North Carolina League of Municipalities (NCLM) and the North Carolina Association of County Commissioners (NCACC) presented awards to, respectively, the municipal and county students who performed the most

distinguished work throughout the year. Both awards are based on class participation and evaluations from classmates and the Institute of Government faculty who teach the course. This year, the George Cooper Franklin Award, given by the NCLM, was awarded to **Richard Worsinger**, Director of Utilities for the city of Rocky Mount. The Edwin M. Gill Award, given by the NCACC, was awarded to **Bruce Gledhill**, Director of Solid Waste Services for Mecklenburg County. While there were many worthy potential recipients of the awards, these gentlemen certainly earned their recognition, and I would like to congratulate them yet again on their accomplishments.

The 2003–2004 offering of the administration courses will begin on September 4, 2003. Though the courses will start at the Holiday Inn in Burlington, we are hopeful that we will be able to move the classes back to the new School of Government building in early 2004. September 4 actually marks the beginning of Section I ("the weekend section") of the courses; Section II ("the weeklong section") begins on September 29, 2003.

Again this year, approximately a hundred participants will receive 160 hours of training in topics ranging from animal control to zoning and everything in between. We are particularly excited about being able to offer, for the first time, four hours of UNC college credit for successful completion of the course. Many students in the past have expressed interest in using the course as an elective in other degree programs they are pursuing. They can now

1990s

Carolyn Lane ('91), Town Clerk, Town of White Lake will be retiring on December 31, 2003.

2000s

Paul Spruill ('00) became the Beaufort County Manager in July. Brenda Clark ('01), Deputy Clerk, Town of White Lake, became a Certified Municipal Clerk in April and was married on July 19. "Yes, after eighteen years, the Lord has sent me the right guy. Prayers do work!" said Brenda.

What Our Friends Say about the Institute

"The IOG is one of our University's most valuable assets, and it is essential to the effective functioning of local government. The training provided by the Institute is invaluable and touches all aspects of local government, which in turn touches all aspects of the lives of our constituents. I cannot envision local government functioning well without the Institute—we are indeed fortunate to have it in our state."

—Norma Mills, Co-Chair, Friends of the Institute Northeast Council



receive the credit hours, which should be transferable to most degree programs in the UNC system or at other universities.

In closing, I would like to take the opportunity to thank Janet Edwards, the administration courses' tireless program coordinator, for making my first year as director of the courses such a joy (and relatively easy!). Her hard work and devotion are the heart and soul of the courses, and both faculty and students realize the tremendous contribution she makes to their success. We both look forward to the new and exciting course year ahead.

Sincerely,

Gregory S. Allison ('95)
Director, Municipal and County Administration Course
(919) 966-4376 and
Allison@iogmail.iog.unc.edu

Baseball Museum in Wilson: If You Build It, They Will Come

By Kent Montgomery ('89), Director of Parks and Recreation, City of Wilson



Several years ago I was sitting in the stands at Fleming Stadium talking with some of Wilson's most enthusiastic sports fans while watching the Wilson Tobs. Local businessmen Ed Fulford, Lee Gliarmis, and I struck up a conversation about a baseball museum. North Carolina has a rich baseball history and has produced some of the best and most famous players in the nation, including Rick Ferrell, Buck Leonard, Catfish Hunter, Luke Appling, Enos Slaughter, Gaylord Perry, and Hoyt Wilhelm. Fleming Stadium has also hosted numerous baseball legends like Richie Ashburn, Robin Roberts, and Ted Williams. Yet, none of us knew of a baseball museum anywhere in the state.

We decided that day to develop a plan to build a baseball museum at Fleming Stadium. We didn't know exactly how we were going to accomplish this goal, but we were excited and committed to it. The skills I learned through the Institute's Municipal Administration course helped me navigate the initial challenges we faced. In particular, the course taught me how to work more effectively with the city's building, utility, and public works departments. Over the years, I have come across other park directors who do not have good working relationships with these departments. I can say that I have great relationships with the other departments in Wilson, which helped us as we began to organize support for the museum.

Our first step was for Ed Fulford and Lee Gliarmis to propose the idea to Wilson's mayor and City Council to obtain their preliminary

approval. We then formed a committee to plan the details of building a North Carolina minor league baseball museum. The focus changed very quickly from a minor league baseball museum to a baseball museum that will cover all aspects of baseball history in North Carolina—from the Little League to the major leagues.

After the museum committee refocused its efforts, the City of Wilson contributed \$100,000 in seed money to begin construction, which helped us get started. We broke ground for the facility in November of 2001 and finished construction by the end of the summer of 2002. Since then, we have been busy collecting memorabilia of all kinds. The North Carolina Baseball Museum will offer visitors over 3,328 square feet of exhibits about North Carolina's baseball history.

We soon found out that even though we had built a museum, we did not know how to operate it. We invited Christine Dwyer, Director of the Museum of the Stanly County Historic Preservation Commission in Albemarle, N.C., to teach us the ropes. She educated us in the many aspects of museum management, including setting up display cases, lighting, loan donation agreements, and inventory, to name only a few.

We organized the museum as a nonprofit organization under state law and established an advisory board. We have some very good people on the board. They include Bob Harris, the voice of the Duke Blue Devils; Woody Durham, the voice of the North Carolina Tar Heels; Clyde King, former Yankee pitcher;

Betty McCain, former Secretary of the North Carolina Department of Cultural Resources; Danny Talbott, University of North Carolina baseball and football legend; and Tommy Byrne, another former Yankee pitcher. Talbot and Byrne are both in the North Carolina Sports Hall of Fame.

We financed construction of the museum through a variety of sources. The city continues to provide support for improvements. We also started a Walk of Fame brick campaign and have sold about ninety bricks and are still seeking contributions from individuals, businesses, and others. In May 2003, we hosted our first annual golf tournament to generate funds for the building and raised about \$8,300.

We would like to open the museum in late summer this year while the Wilson Tobs summer collegiate baseball team is still playing and after we get all the display cases in place. Eventually, the museum will be open year-round and will be run by volunteers. But we are not going to rush the opening of this wonderful project. We want it to be right. Ten years from now we want to sit in the stands watching the Tobs play and say with a little pride, "That's some kind of baseball museum over there!"

I invite you to visit the museum the next time you're in Wilson to see what's taking place. You can reach me at (252) 399-2262.

What Our Friends Say about the Institute

"I started as the County Attorney seventeen years ago, and the commissioners asked me to resolve an issue related to our county jail in my first week.



The first person I called at the Institute was Mike Smith, who was the expert on jail law in North Carolina. He taught me everything I ever wanted to know about jail law in about two phone conversations."

—Harvey Raynor, Co-Chair, Friends of the Institute Northeast Council

Recent Municipal/County Administration Graduate Honored

By Corinne Webb-Geer ('85), Friends of the Institute East Regional Council member

The Carteret County Council for Women awarded Kathy Townsend ('02), City Clerk for the City of Havelock, the Distinguished Woman in Government Award for 2002. Ms. Townsend served as interim city manager and interim planning director in Havelock while she continued to fulfill her normal duties as city clerk. Among her many accomplishments was a major role in the planning and construction of Havelock's new tourist center, which she will serve as director. She was co-chair of the Sand Dunes Chapter of the American Business Women's Association annual golf tournament and is presently a member of the Carteret County Council for Women and publicity co-chair for the Coastal Women's Fair.

The annual award recognizes women in

Carteret County who exemplify the high standards promoted by the council. To be a recipient, a woman must demonstrate high achievement in her specialized field of endeavor and in her interpersonal relations. The categories for which a candidate can be nominated are the arts, education, volunteerism, business/professions, journalism, government, and the overall award, the Jean Nelson Award.

Contributing Friends of the Institute

Thank you to all who support the School and Institute of Government. The gifts and/or pledges made to the Institute of Government Foundation between April 1, 2003, and June 30, 2003, are acknowledged below.

Emily Karinn Adams	Lawrence Peter DiRe	Kurt John Jenne	Jeffrey Brian Parsons	Mason Swearingen Jr.	Businesses and Corporations
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Cathy Cook	Edith L. Hughes	Marcia H. Morey	Cynthia Ann Sommer	N.C. Association of County Attorneys	Carnegie Corporation of New York
Fred J. Crews	Sherick Andre Hughes	Barbee Crowley Morrow	R. Arthur Spaug	N.C. Association of County Directors of Social Services	Community Foundation of Western North Carolina
C. Michael Crisp	Carolyn Leonard Hunt	Hugh MacRae Morton	Robert W. Spearman	N.C. City-County Management Association	Golden Leaf Foundation
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Jean Swaim DeSaix		David Whit Owens	Lisa E. Strader		

Lawyers Mutual and Tharrington Smith Support Judicial Education Fund

Lawyers Mutual Liability Insurance Company of Cary and the Raleigh law firm of Tharrington Smith, LLP, recently announced important lead gifts of \$25,000 and \$10,000, respectively, to the Institute of Government Foundation's endowment to enhance continuing education programs for North Carolina court officials.

The Campaign for Judicial Excellence seeks to raise at least \$500,000 to support special topic seminars on current issues of importance in the courtroom; an annual Judicial

Sentencing Seminar; national speakers for annual conferences; new reference materials in audio, video, and CD-ROM formats; professional development for faculty members and peer trainers; and enhancement of current programs. To date \$180,000 in gifts and pledges has been raised toward the goal.

We thank Tharrington Smith and Lawyers Mutual for their generous contributions, which will help to improve North Carolina's judicial processes for decades to come.

Dixon Odom PLLC Pledges to Name a Classroom

In April, Dixon Odom PLLC's executive committee approved a \$30,000 pledge to the Knapp Challenge Campaign to name a classroom at the School of Government. "The Institute of Government continues to be a valuable resource to state and local governments across the state. Our firm's gift recognizes the importance of this great institution to our state," said Randy Brodd, Partner, Dixon Odom.

East Regional Council Helps Organize Down East Civic Index Forum

By Bernita Demery and Phil Dixon, Friends of the Institute East Regional Council



The Friends of the Institute East Regional Council has teamed up with the North Carolina Civic Education Consortium and other community leaders to help organize the Down East North Carolina Civic Index Community Forum. The forum, entitled "A Conversation on Citizenship," will be held Thursday, October 30 from 5:00 to 8:15 P.M. at the Murphy Center on the campus of East Carolina University in Greenville. The Down East Civic Index Forum will bring together young people and adults from Beaufort, Carteret, Craven, Edgecombe, Greene, Lenoir, Martin, Nash, Pitt, Wayne, and Wilson counties to discuss how citizens, grassroots organizations, and local leaders might use the results of the index to improve civic education and participation in their communities.

The Civic Education Consortium developed the North Carolina Civic Index in response to a lack of comprehensive and meaningful measures of civic engagement in North Carolina. In January, a statewide telephone survey contacted nearly 1,600 nonvoting youth (ages 13–17) and adults to learn about

their civic skills, behavior, knowledge, attitudes, and opportunities. The information gathered from the surveys and other existing measures of civic engagement were used to create the North Carolina Civic Index—the first-ever statewide assessment of adult and youth civic education and engagement.

The Down East Forum will be the first opportunity for our region to come together and discuss the results of the Civic Index. The evening will begin with a reception featuring several local civic education programs. Facilitators from the Consortium will then present the statewide and regional results of the Civic Index. Next, breaking up into small groups of attendees by county, we will discuss the findings as we enjoy a barbeque dinner. The goal for each group will be to identify county-specific strategies for improving civic participation and education. Members of each group will create a simple action plan outlining how they will implement their solutions.

The Friends of the Institute East Regional Council members will help recruit representatives from key organizations in their counties

to attend the Civic Index Forum. We want to thank East Carolina University and Pitt County Commissioner John Minges for sponsoring this important regional event.

The Civic Education Consortium will also convene Civic Index Forums at three locations in western North Carolina, September 23, 24, and 25; in the Cape Fear region, October 2; the Triangle, October 23; the Charlotte-Metro area, October 16; and the Triad, October 9. This fall, to ensure that all communities have the opportunity to benefit from a conversation about citizenship, the Consortium will publish the Community Forum Tool Kit. The kit will provide guidance for communities that want to host their own forums.

For more information about the community forums, please contact **Leslie Anderson**, Special Consultant to the Civic Education Consortium, at 828-252-4913 or lesliea@ioa.com or **Kelley O'Brien**, Civic Index Project Director, at 919-960-4226 or obrien@iogmail.iog.unc.edu. Web site: www.civics.org

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Thank you for your generous support!

Northeast Council Meets



Members of the new Northeast Council

The Northeast Regional Council convened its first two meetings in Edenton and Nags Head in May and June to plan activities for the coming year. Norma Mills, County Attorney of Dare County, and Harvey ("Butch") Raynor, County Attorney of Hyde County, will serve as co-chairs of the Northeast Council. The council's top "friend-raising" and fund-raising priorities for the coming year are (1) to organize regional training sessions with Institute of Government faculty members and (2) to achieve 100-percent participation by the region's local governments in the campaign

for the North Carolina Local Government Wing of the Knapp Building.

The new Northeast Regional Council joins the East, North Central, Southwest, and West Regional Councils, which are composed of 107 leaders from the fifty-four counties surrounding Asheville, Edenton, Greensboro, Greenville, and Charlotte. The School plans to recruit council members for the other regions of the state. Please contact Kyle Gray at (919) 962-8477 or gray@iogmail.iog.unc.edu if you are interested in serving as a regional council member.

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Danette Carter, Retired Finance Officer, Martin County
Don Christopher, Town Administrator, Williamston
A. P. Coleman, City Council Member, Wilson
Wayne Deal, Retired County Manager, Nash County
Bernita Demery, Director of Financial Services, Greenville
Philip Dixon, Attorney, Pitt County
Denny Garner, Greene County Commissioner
Jimmie B. Hicks Jr., Attorney, New Bern
Mary Ann Hinshaw, County Manager, Carteret County
Fred N Holscher, City Attorney, City of Washington
Ben Hollowell, Town Attorney, Bayboro
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E. B. Parker, County Attorney, Wayne County
Charles Penny, Assistant City Manager, Rocky Mount
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Corinne Webb-Geer, Retired Town Manager, Beaufort
Neil Whitford III, Town Attorney, Beaufort

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Randy Keaton, County Manager, Pasquotank County
Anne-Marie Knighton, Town Manager, Edenton

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Russell Overman, Town Manager, Ahoskie
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Anne Thomas, Health Director, Dare County
Frederick L. Yates, Mayor, Winfall

North Central Regional Council

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Fred Parker Baggett, City Attorney, High Point
Willie Best, County Manager, Guilford County
Terry L. Bralley, County Manager, Davie County
Cyrus Brooks, Retired City Manager and former City Councilman, High Point
Bob Hyatt, County Manager, Davidson County
Fredrick G. Johnson, School Attorney, Stokes County
Allen Joines, Mayor, Winston-Salem
J. Edward Kitchen, City Manager, Greensboro
Graham Pervier, County Manager, Forsyth County
Douglas Pungler, School Attorney, Winston-Salem
Tom Robinson, County Manager, Rockingham County
W. Eugene Russell, County Attorney, Rockingham County
Ann Shaw, Register of Deeds, Randolph County
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Wanda P. Smith, Clerk to the Board, Caswell County
Becky Smothers, Former Mayor, High Point
Junior Teague, N.C. State Representative, Liberty
Henry P. Van Hoy II, Town Attorney, Mocksville
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Southwest Regional Council

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Raymond Allen, City Manager, Albemarle
Joyce Allman, Finance Director, Concord
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Robert A. Collier Jr., Retired Superior Court Judge, Statesville
David Dear, Finance Director, Cleveland County

Shirley Fulton, Attorney, Charlotte
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Fletcher Hartsell, State Senator, Cabarrus County
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Al Jones, Mayor, Mooresville
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DeWitt McCauley, City Attorney, Charlotte
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Frank McGuirt, Retired Sheriff, Union County
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Barbara Pickens, Sheriff, Lincoln County
Chase Boone Saunders, Attorney, Charlotte
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West Regional Council

Charles Abernathy, County Manager, McDowell County
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Chris Carter, City Manager, Hendersonville
Walter Clark, Town Attorney, Canton
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Bill Gibson, Executive Director, Southwestern Region A Council of Governments
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Larry Leake, County Attorney, Madison County
John Lewis, Retired Town and County Manager, Rutherfordton
Rodney Locks, Council Member, Brevard
Jackie Messer, Retired City Clerk, Waynesville
David Neumann, County Attorney, Transylvania County
Rachel Ramsey, Retired Magistrate, Polk County
Brenda Oliver, Mayor, Sylva
Julia Tipton, Magistrate, Yancey County
James Westbrook, City Manager, Asheville