





Healthcare System Challenges

- Pressure to expand scope
- Pressure to use least costly employees to deliver care



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 Pressure to lower standards

Relevance for Healthcare Leaders

- Vigilance to uphold standards in education and practice
- Realistic expectations to contain costs and deliver care



 Need for innovation and collaboration



RN/LPN Scope of Practice

What defines RN/LPN scope of practice?

- Nursing Practice Act Law
- NC Administrative Code Rules
- Level of Licensure RN or LPN
- Board Interpretive Statements/Opinions
- Agency Policy/Procedure can restrict, but <u>not</u> expand scope

NCBOARD NURSING

Registered Nurse

- · Full scope of nursing, comprehensive care for all clients in all settings
- Teaching theory and practice of nursing, managing nursing personnel, and administering nursing services



NURSING

Clarification of RN Scope

Responsibilities:

- Comprehensive client assessment
- Plan and evaluate nursing care
- Implement nursing care
- Teach & counsel clients
- Collaborate with multidisciplinary team
- Manage delivery of nursing care; supervise,
- teach & evaluate nursing personnel
- Administer nursing services
- Accept responsibility for nursing actions

Licensed Practical Nurse

- Directed scope of nursing, • under supervision of RN, APRN, MD or other authorized provider
- Collecting focused data
- Contributing to and participating in the comprehensive care of clients

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Clarification of LPN Scope

Responsibilities:

- Participate in focused client assessment
- Participate in planning & evaluation
- Implement established plan of care as assigned
- Report and record client information
- Collaborate in implementing health care plan
- Participate in teaching & counseling clients
- Accept responsibility for nursing actions

PH Nursing Supervisors and Directors

- Responsibilities of Public Health Nursing Supervisors and Directors
- Managing Nursing Services
- Administering Nursing Services



RN ONLY Managing Nursing Services

- RN is accountable for validating qualifications of nursing personnel and establishing mechanisms for validation of competency
- RN makes final determination of competency
- LPN may participate in on-the-job validation that tasks have been performed according to agency policy/standards





RN ONLY Administering Nursing Services

 Identification and implementation of standards, policies and procedures regarding nursing care



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- Planning and Evaluation of Nursing Care Delivery System
- Management of Personnel

RN/LPN Scope of Practice			
RN Scope of Practice	LPN Scope of Practice		
Accepting Assignment	Accepting Assignment		
Assessment (Determination of)	Assessment (Participates in)		
Planning (Identifying client's needs)	Planning (Participation in identifying client's needs)		
Implementation 1) Supervision not required 2) Assign and delegate to RNs, LPNs, UAP 3) Broad supervisory responsibility	Implementation 1) RN supervision required 2) assignment to other LPNs and delegation to UAPs 3) supervision by LPN is limited to validating tasks have been completed according agency policies and procedures		
Evaluation	Evaluation Websel (Participates in outcomes/evaluation)		

RN/LPN Scope of Practice		
RN Scope of Practice	LPN Scope of Practice	
Reporting and Recording	Reporting and Recording	
Collaborating (with community and working cooperatively with individuals whose services may affect client's health care)	Collaborating (in implementing the health care plan as assigned by the RN)	
Teaching and Counseling (Responsibility of)	Participating in the Teaching and Counseling as assigned by the RN or other qualified licensed professional	
Managing Nursing Care	N/A	
Administering Nursing Services	N/A NURSING	
Accepting Responsibility for Self	Accepting Responsibility for Self	



Delegation: Definitions

 <u>Delegation</u>-Transferring to a competent individual the authority to perform a selected nursing activity in a selected situation.

The nurse retains the accountability for the delegation.

 <u>Assignment</u>-Designating responsibility for implementation of a specific activity or set of activities to a person licensed and competent to perform such activities.

Assignment and Delegation

- RN assigns to RNs & LPNs within Scope of Practice and delegates to all Unlicensed Assistive Personnel (UAP)
- LPN assigns to other LPNs within Scope of Practice and delegates to qualified UAP validated as competent by the RN



LPN has limited supervisory authority LPN may not assign to or supervise RNs Under the continuous supervision and availability of the RN

More Definitions

- <u>Accountability/Responsibility</u> Being answerable for actions or inaction of self, and of others in the context of delegation or assignment.
- <u>Supervision</u> The provision of guidance or direction, evaluation, and follow-up by the licensed nurse for the accomplishment of an assigned or delegated nursing task.
- RN and LPN are answerable for actions or omissions of self and others in the context of assignment or delegation - not <u>personally</u> responsible for everything that happens

Criteria for Delegation of Tasks to UAP

- Performed frequently
- Established sequence of steps in task
- Little or no modification from one client to another
- Predictable outcome
- Separate task performance from interpretation/decision making

21 NCAC 36.0221-License Required

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What Activities May Be Delegated?

- Determined by
 - Knowledge/skills of unlicensed personnel
 - Verification of clinical competence
 - Stability of client's condition Predictability Absence of risk of complication Rate of change Variables in the practice setting

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21 NCAC 36 .0401 Roles of UAP

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Delegation of Tasks to UAP

RN maintains accountability for:

- Validating competency of UAP
- · On-going patient assessment
- Evaluation of client's response to care
- Interpretation/decision-making regarding client care



Delegation of Tasks to UAP

LPN is accountable for:

- Verifying <u>qualifications</u> (as validated by RN) of staff
- <u>Participation</u> in on-going observations and evaluation of client's response to care
- <u>Supervision limited</u> to validation that tasks have been performed as assigned or delegated and according to standards of care

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The Five Rights of Delegation

- > **Right Task -** One that is delegable for a specific client.
- Right Circumstances Appropriate client setting, available resources, and other relevant factors considered.
- Right Person Right person is delegating the task to the right person to be performed on the right client.
- Right Direction/Communication(s) Clear concise description of task, including objectives, limits and expectations by delegator.
- Right Supervision Appropriate monitoring, evaluation, intervention as needed, and feedback to delegatee CBORD CHARLESING

NCBON Practice Resources

- Position Statements
- Decision Trees
- Joint Statements
- Frequently Asked Questions (FAQ's)
- Practice Consultants





- Decision Tree for RN/LPN Delegation to UAP
- Decision Tree for RN/LPN Scope of Practice





Accepting an Assignment

 Licensee is responsible for accepting <u>only</u> assignments that he/she is competent to perform

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Accepting an Assignment

- Based on variables of each practice setting—
 stability of clients;
 - complexity and frequency of care;
 - available resources, including qualifications and number of staff and proximity of clients to personnel
 - policies, procedures, and communication channels
- LPN must consider the degree of RN supervision .0225 (a) (2)

Advanced Practice Registered Nurses

- Expanded scope of nursing practice
- Graduate degree with advanced knowledge of theory, assessment, interventions, and management of health care

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