



## Construction Begins on Gladys Hall Coates Garden

To help celebrate the School's 75th anniversary, you are cordially invited to join in honoring the life and the contributions of a very special person in the history of the School and the state of North Carolina. The bare patch of ground that was once the side entrance to the Institute's auditorium is being transformed into a lovely courtyard garden dedicated to the memory of Gladys Hall Coates. A campaign goal of \$40,000 has been set to help complete this timeless garden, which thousands of public officials, students, visitors, and employees of the School will enjoy for decades to come.

The wife of Albert Coates, the Institute's founder, Gladys was a true companion to him in the establishment and the growth of the Institute. Working together, they realized Albert's dream of a new type of institution in which students would learn about life in public service, and public servants would find the education and the other resources they needed to serve skillfully. In testament to the Coateses' vision, commitment, and sacrifice, the Institute has earned international commendation for its unique services. It recently was folded into the School of Government.

In 2001, Gladys, then ninety-nine years old, was awarded an honorary degree by UNC at Chapel Hill in recognition of her writing, publications, and contributions to the study of women and government. For decades she and Albert championed the accomplishments and the capability of women in public service and supported the growth of student government on campuses and in secondary schools across the state.

Gladys was a pivotal figure in many ways and will long be referenced in the University's history. At the School her memory will be tangible, beautiful, and ever alive as her courtyard garden grows and changes with each season.

Gifts to help the School finish the garden may be made online at [www.sog.unc.edu](http://www.sog.unc.edu) (click on Supporting the School) or by sending a check to the SOG Foundation—Coates Garden, CB# 3330 Knapp-Sanders Building, UNC at Chapel Hill, Chapel Hill, NC 27599-3330.

To learn more about Gladys and the history of the Institute of Government, visit the School's 75th anniversary website at [www.sog.unc.edu/75](http://www.sog.unc.edu/75).

## Millonzi, Mills, Morse Join School Faculty

The School welcomes three new members of its faculty: Kara Millonzi, Norma Mills, and Ricardo "Rick" S. Morse.

Millonzi joined the School in March as assistant professor of public law and government, specializing in local government finance. She works closely with faculty member David Lawrence. Formerly, Millonzi practiced law with Testa, Hurwitz & Thibeault, LLP, in Boston, and clerked for the Honorable Louis F. Oberdorfer of the U.S. District Court for the District of Columbia. She holds a B.A. in economics, summa cum laude, from the University at Buffalo, where she was elected to Phi Beta Kappa, and an M.A. in economics, specializing in public finance and economic modeling, from the University of Maryland at College Park. She earned a J.D.,



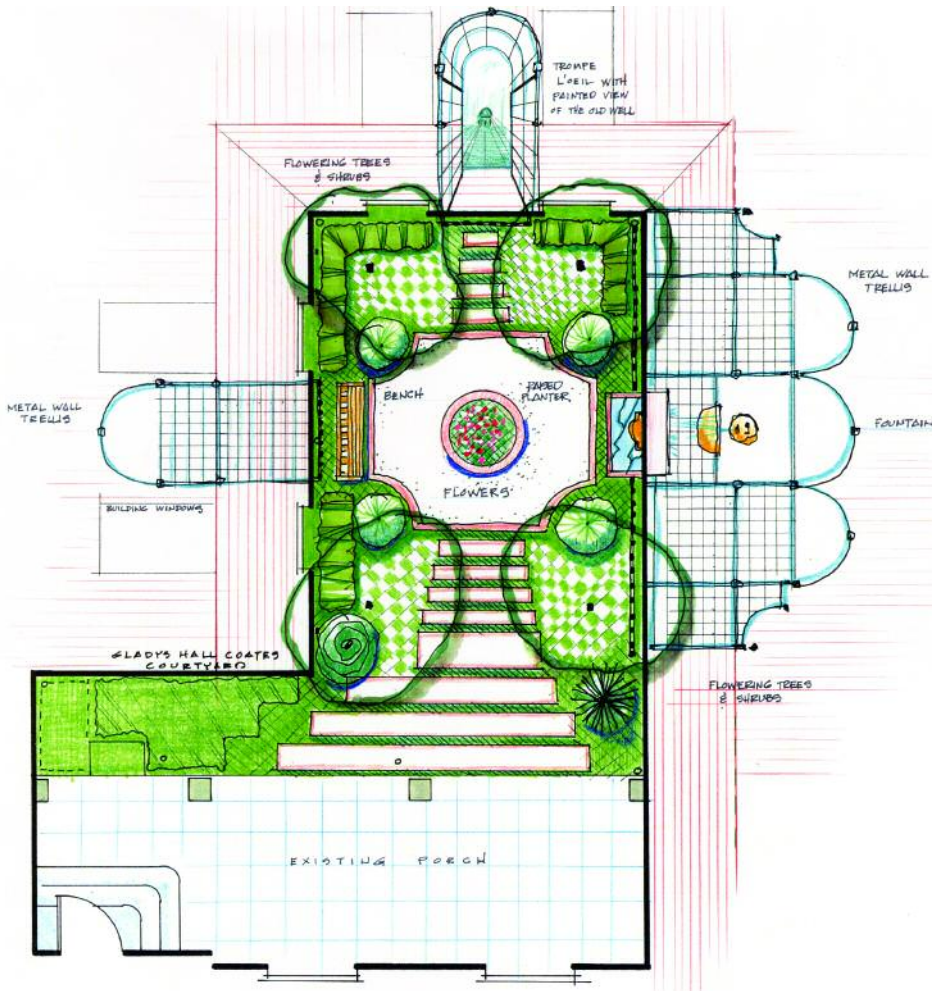
Kara Millonzi



Norma Mills



Rick Morse



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with highest honors, from UNC at Chapel Hill's School of Law, where she served as editor-in-chief of the *North Carolina Law Review* and was inducted into the Order of the Coif and the James E. and Carolyn B. Davis Society. Millonzi is a member of the North Carolina State Bar and the Bar of the Commonwealth of Massachusetts.

Mills joined the faculty in July as a lecturer in public law and government. Her work focuses on local government law, state government law, and emergency management law. Mills was most recently chief of staff to Senator Marc Basnight, president pro tempore of the North Carolina Senate, having returned to that position in 2005 after two years as Dare County attorney. She also has served as general counsel to Basnight, assistant attorney general in the North Carolina Department of Justice, and staff attorney for North Carolina Prisoners Legal Services. In addition, she was an adjunct faculty member at UNC at Chapel Hill's School of Law from 2000 to 2002. Mills holds a B.S. in administration of criminal justice and psychology from UNC at Chapel Hill and a J.D. from the University's School of Law, where she won numerous academic awards, including induction into the James E. and Carolyn B. Davis Society and the UNC Order of the Grail/Valkyries.

Morse joined the School's faculty in July as assistant professor of public administration, specializing in public leadership. He came to the School from Iowa State University, where he served as assistant professor in the Public Policy and Administration Program of the Department of Political Science. In Iowa, Morse led the Olive Tree Project, an innovative intergovernmental collaboration that brings local and state officials together with other community stakeholders to define common plans for the future. Earlier he served as adjunct instructor, research associate, and project manager in the Department of Urban Affairs and Planning and the Institute for Policy Outreach at Virginia Polytechnic Institute and State University. Morse holds a B.A. and an M.A. in public policy from Brigham Young University (Utah) and a Ph.D. in public administration and public affairs from Virginia Tech.

## MPA Program Graduates Twenty-Six

The School of Government congratulates the following graduates of the Master of Public Administration Program at UNC at Chapel Hill. The program's commencement ceremonies took place on Sunday, May 14, at the School. Richard T. "Stick" Williams, vice-president of Diversity and Employee Development for Duke Energy and former chair of UNC at Chapel Hill's Board of Trustees, delivered the commencement address.

Erin L. Aloan  
Rudolph Alexander Ashton IV  
Adam D. Basch  
David Nathaniel Branscome  
Crystal L. Bridgeman

Jonathan David Bundy  
Fatema Zaman Choudhury  
Stephanie Coplin  
Jessica Lynn Dorrance  
Richard Garland Grogan  
Ashley E. Haynes\*  
Erin S. Higgins  
Brandon P. James  
Marta Agin Lorenz  
Timothy Thomas Love  
Alicia Elizabeth Moore  
Katherine Heath Pekman\*  
Courtney Renee Reid  
Christina Riordan  
Jamie Azi Roberts  
Jesse Arlon Springer  
Audrey Jane Sprung  
Mary Frances Vigue  
Brittany Friars Whitmire  
Martina Michelle Williams  
Sara L. Yanosy

\*Anticipated graduation August 2006.



Left to right:  
Gregory Allison,  
Selena Coffey, and  
Arthur Mouberry

## Municipal and County Administration Courses Graduate Ninety-Four

Ninety-four students graduated from the 2006 Municipal and County Administration courses on March 30, 2006, at the William and Ida Friday Center for Continuing Education, in Chapel Hill.

Participants in the courses are municipal and county officials from across North Carolina who study at the School of Government one week per month for

eight months. They represent many fields of public service. More than 2,500 municipal officials and 1,150 county officials have completed the courses since they began in 1954 and 1964, respectively.

During the graduation, Arthur Mouberry, assistant town manager, Fuquay-Varina, received the George C. Franklin Award, and Selena D. Coffey, budget and management director, Henderson County, received the Edwin M. Gill Award. The North Carolina League of Municipalities and the North Carolina Association of County Commissioners present the awards each year to

the municipal and county class members with the most distinguished records. The municipal award is given in honor of a former general counsel of the League of Municipalities, the county award in honor of a former state trea-

surer and chair of the North Carolina Local Government Commission.

Sam Misenheimer, president of the Municipal and County Administration Courses Alumni Association, presented a special gift of \$400 to the School of

Government Foundation in memory of Jake Wicker, a former director of the courses. Also, the Class of 2006 presented a gift in honor of Gregory Allison, current course director, and Brian Newport, course manager.

## Behind the Scenes at the School of Government



When you call the School of Government on the switchboard or at the parking gate, the calm and helpful voice that you hear on the phone or the intercom belongs to Patricia Connor, receptionist.

The School could not do without Ray Hockaday, media technician, who is constantly on call to equip classes with projectors, sound, and now “digital video capture,” as needed.



Every time you log onto [www.sog.unc.edu](http://www.sog.unc.edu), the expertise of Philip Young, director of NCINFO and instructional technology facilitator, is evident. Young keeps more than twenty-five listservs up and running, oversees hundreds of pages of course and institutional resource material, manages online registrations, and makes sure that your online donations get to the right place.



The registration office makes sure that you get the classes you sign up for. Staffers are, left to right, Julie Seger, registration assistant; Danielle Lehner, assistant registrar; and Iris Hopkins, registrar.

The error-free operation of the School’s 220-plus computers, servers, e-mail and online-course-registration systems, and myriad other information-management tasks is ably carried out night and day by, left to right, Carolyn “Carrie” Holbert, applications programmer; James Balfour, technical support analyst; John Gullo, information technology services manager; and Jonathan Herz-Midler, technical support analyst.



## Coming into the University



In the eight years from its launch in 1931 to the dedication of its first building (at 223 East Franklin Street) in 1939, the Institute of Government earned the respect of North Carolina's public officials and a national reputation. By 1944, Institute founder Albert Coates had been offered but had turned down a proposal by DeWitt Wallace, owner and editor of *Reader's Digest*, to finance him "for a year or more to go to every state in the union to get a similar program going in them all."

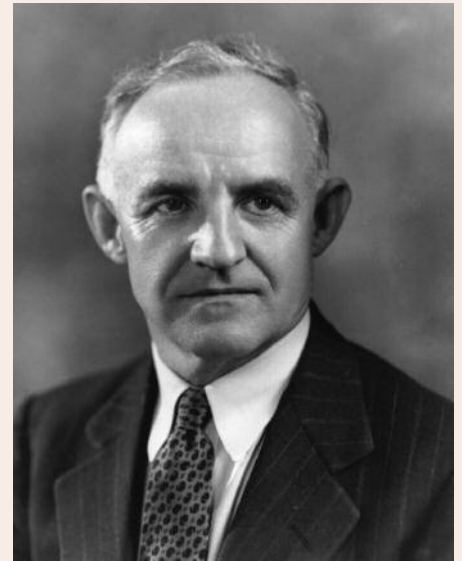
Still, throughout the late 1930s and early 1940s, Coates was plagued by inadequate finances, which threatened the existence of the independent Institute and its staff. The Institute building was constructed with gifts from Winston-Salem businessmen Will Reynolds and Gordon and Bowman Gray, and the personal endorsement of a mortgage loan by Julian Price, president of the Jefferson Standard Life Insurance Company, in Greensboro. Payments on the loan, however, were Coates's responsibility, as were salaries and the Institute's daily operating expenses.

Annual dues paid by cities and counties and Coates's law school teaching salary helped with the operating costs. Local businessmen extended and re-extended credit for gasoline, telephone, and food. But as Coates recalled, there was a "mortgage on the building, and I had the personal responsibility of meeting yearly payments. I found that I could rake, scrape, and borrow no longer. I was at the end of my rope."

In 1940, William D. Carmichael, the newly appointed comptroller of the University, visited Coates, complaining that he was unable to find provisions for the Institute in the University's budget. When Coates explained that the Institute was a private venture supported by "private individuals supplemented by city and county membership dues," Carmichael determined to bring it into the University, "where it belongs." UNC President Frank Graham agreed.



*William D. Carmichael*



*Frank Graham*

Photograph provided by the North Carolina Collection; photographer, Lavergne of Chapel Hill



*Tax supervisors attending a course at the Institute, early 1940s.*

The state budget commission, chaired by James H. Clark, voted to retire Coates's "personal obligations incurred in keeping the Institute going," and Governor J. Melville Broughton agreed to "recommend that the General Assembly appropriate \$15,000 a year for five staff members at \$3,000 a year—a living wage in those days. He did this in recognition that the Institute was serving the state no less than cities and counties." Therefore the state would match the annual membership dues paid by local governments.

Still, the Institute needed \$20,000 to guarantee its operations for a year—

until the General Assembly could vote on the appropriation in early 1943 (at that time the legislature met only in odd-numbered years). In winter 1941, at the urging of his sister Cornelia, the president of Burlington Mills, Spencer Love, provided the needed gift.

"The financing plans were approved by the Executive Committee of the Board of Trustees in December 1941, and the Institute of Government became part of the University of North Carolina on January 26, 1942."

*Note:* Quotations and facts are from *The Story of the Institute of Government*, by Albert Coates.