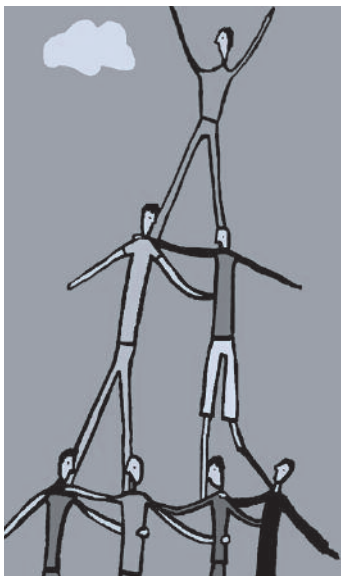


Popular Government

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Cover Article

4 **The Painful Art of Setting Water and Sewer Rates**

Jeff Hughes

Water and sewer enterprises need to cover costs of daily operations and to plan for long-term system needs. The director of UNC at Chapel Hill's Environmental Finance Center looks at the fundamental principles behind water and sewer revenues, focusing on high-priority financial decisions that water and sewer boards face.

Feature Articles

15 **Negotiating about Power: Hydropower Relicensing in North Carolina**

L. Steven Smutko

Relicensing hydropower facilities is a lengthy and complex process, but it holds many rewards for local governments and other stakeholders that choose to participate in it. Of North Carolina's 31 federally licensed facilities, 12 hold licenses that will expire by 2008. Their relicensing is currently under negotiation.

24 **North Carolina's Mental Health Court**

Virginia Aldigé Hiday, Marlee E. Moore, Marie Lamoureaux, and Jeffrey de Magistris

In spring 2000, Orange County launched a new type of criminal court, the mental health court. Court personnel, treatment providers, and law enforcement officers are coordinating the court's response to criminal cases in which mental health problems appear to be the primary contributors to the offenses.

31 **Implementing Results-Based Management in Local Government**

James E. Swiss and Stephen K. Straus

Many agencies find it difficult to move from traditional management approaches to results-based management. Two North Carolina State University professors provide some guidelines for agencies wishing to make the transition. To illustrate their points, they use real-life examples from public agencies in Greensboro and Wake Forest (N.C.).

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3 **At the School**

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CORRECTION

In the Winter 2005 issue of *Popular Government*, we were unable to identify two people in the large-group photograph on page 37. We have learned that the two are Jack and Mary Elam, currently of Greensboro. Jack Elam was on the Institute staff in the early 1950s. Later he moved to Greensboro, where he practiced law and became mayor. He is a former president of the North Carolina League of Municipalities. We regret the incomplete information.—*Editor*

ON THE COVER *Dams are integral parts of the nation's water systems and power systems.*