

# CITY OF WINSTON-SALEM, NC 2011

Benchmark Report





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## UNDERSTANDING THE BENCHMARK COMPARISONS

#### COMPARISON DATA

NRC's database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 jurisdictions whose residents evaluated local government services and gave their opinion about the quality of community life. The comparison evaluations are from the most recent survey completed in each jurisdiction; most communities conduct surveys every year or in alternating years. NRC adds the latest results quickly upon survey completion, keeping the benchmark data fresh and relevant.

The City of Winston-Salem chose to have comparisons made to the entire database and a subset of similar jurisdictions from the database (cities in the Southern region with populations from 100,000 to 450,000). A benchmark comparison (the average rating from all the comparison jurisdictions where a similar question was asked) has been provided when a similar question on the City of Winston-Salem Survey was included in NRC's database and there were at least five jurisdictions in which the question was asked. For most questions compared to the entire dataset, there were more than 100 jurisdictions included in the benchmark comparison.

The jurisdictions in the database represent a wide geographic and population range as shown in the table below.

Jurisdiction Characteristic	Percent of Jurisdictions
Region	
West Coast <sup>1</sup>	16%
West <sup>2</sup>	21%
North Central West <sup>3</sup>	10%
North Central East <sup>4</sup>	13%
South Central <sup>5</sup>	7%
South <sup>6</sup>	25%
Northeast West <sup>7</sup>	2%
Northeast East <sup>8</sup>	4%
Population	
Less than 40,000	45%
40,000 to 74,999	20%
75,000 to 149,000	17%
150,000 or more	19%

<sup>&</sup>lt;sup>1</sup> Alaska, Washington, Oregon, California, Hawaii

<sup>&</sup>lt;sup>2</sup> Montana, Idaho, Wyoming, Colorado, Utah, Nevada, Arizona, New Mexico

<sup>&</sup>lt;sup>3</sup> North Dakota, South Dakota, Nebraska, Kansas, Iowa, Missouri, Minnesota

<sup>&</sup>lt;sup>4</sup> Illinois, Indiana, Ohio, Michigan, Wisconsin

<sup>&</sup>lt;sup>5</sup> Oklahoma, Texas, Louisiana, Arkansas

<sup>&</sup>lt;sup>6</sup> West Virginia, Virginia, Kentucky, Tennessee, Mississippi, Alabama, Georgia, Florida, South Carolina, North Carolina, Maryland, Delaware, Washington DC

<sup>&</sup>lt;sup>7</sup> New York, Pennsylvania, New Jersey

<sup>&</sup>lt;sup>8</sup> Connecticut, Rhode Island, Massachusetts, New Hampshire, Vermont, Maine

#### PUTTING EVALUATIONS ONTO THE 100-POINT SCALE

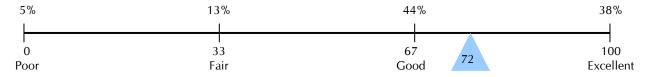
Although responses to many of the evaluative questions were made on a four point scale with 1 representing the best rating and 4 the worst, the benchmarks are reported on a common scale where 0 is the worst possible rating and 100 is the best possible rating. The 95 percent confidence interval around an average score on the 100-point scale is no greater than plus or minus two points based on all respondents.

The 100-point scale is not a percent. It is a conversion of responses to an average rating. Each response option is assigned a value that is used in calculating the average score. For example, "excellent" = 100, "good" = 67, "fair" = 33 and "poor" = 0. If everyone reported "excellent," then the average rating would be 100 on the 100-point scale. Likewise, if all respondents gave a "poor", the result would be 0 on the 100-point scale. If half the respondents gave a score of "excellent" and half gave a score of "poor," the average would be in the middle of the scale (like the center post of a teeter totter) between "fair" and "good." An example of how to convert survey frequencies into an average rating appears below.

#### Example of Converting Responses to the 100-point Scale

	How do you rate the community as a place to live?								
Response option	Total with "don't know"	Step1: Remove the percent of "don't know" responses	Total without "don't know"	Step 2: Assign scale values	Step 3: Multiply the percent by the scale value	Step 4: Sum to calculate the average rating			
Excellent	36%	$=36 \div (100-5) =$	38%	100	= 38% x 100 =	38			
Good	42%	= 42 ÷ (100-5) =	44%	67	=44% x 67 =	30			
Fair	12%	= 12 ÷ (100-5) =	13%	33	= 13% x 33 =	4			
Poor	5%	= 5 ÷ (100-5) =	5%	0	= 5% x 0 =	0			
Don't know	5%								
Total	100%		100%			72			

#### How do you rate the community as a place to live?



#### INTERPRETING THE RESULTS

Average ratings are compared when similar questions are included in NRC's database, and there are at least five jurisdictions in which the question was asked. Where comparisons are available, three numbers are provided in the table. The first column is your jurisdiction's rating on the 100-point scale. The second column is the rank assigned to your jurisdiction's rating among jurisdictions where a similar question was asked. The third column is the number of jurisdictions that asked a similar question. The fourth column shows the comparison of your jurisdiction's average rating (column one) to the benchmark.

Where comparisons for quality ratings were available, the City of Winston-Salem's results were generally noted as being "above" the benchmark, "below" the benchmark or "similar" to the benchmark. For some questions – those related to resident behavior, circumstance or to a local problem – the comparison to the benchmark is designated as "more," "similar" or "less" (for example, the percent of crime victims, residents visiting a park or residents identifying code enforcement as a problem.) In instances where ratings are considerably higher or lower than the benchmark, these ratings have been further demarcated by the attribute of "much," (for example, "much less" or "much above"). These labels come from a statistical comparison of the City of Winston-Salem's rating to the benchmark where a rating is considered "similar" if it is within the margin of error; "above," "below," "more" or "less" if the difference between your jurisdiction's rating and the benchmark is greater the margin of error; and "much above," "much below," "much more" or "much less" if the difference between your jurisdiction's rating and the benchmark is more than twice the margin of error.

This report contains benchmarks at the national level, as well as for cities in the Southern region with populations from 100,000 to 450,000.

### NATIONAL BENCHMARK COMPARISONS

Overall Community Quality Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Overall quality of life in Winston-						
Salem	66	229	409	Similar		
Your neighborhood as place to live	64	200	270	Much below		
Winston-Salem as a place to live	69	196	339	Similar		
Recommend living in Winston- Salem to someone who asks	75	98	179	Similar		
Remain in Winston-Salem for the next five years	80	68	178	Above		

Community Transportation Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Ease of car travel in Winston-Salem	60	78	264	Much above		
Ease of bus travel in Winston-Salem	51	58	185	Much above		
Ease of bicycle travel in Winston-Salem	43	164	258	Much below		
Ease of walking in Winston- Salem	48	190	261	Much below		
Availability of paths and walking trails	48	115	173	Much below		
Traffic flow on major streets	46	108	241	Similar		

Frequency of Bus Use Benchmarks							
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark							
Ridden a local bus within Winston-Salem 24 72 160 Similar							

Drive Alone Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions Comparison to benchmark					
Average percent of work commute trips made by driving alone 74 108 167 Similar					

Transportation and Parking Services Benchmarks							
Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark							
Street repair	37	294	394	Much below			
Street cleaning	48	213	272	Much below			
Street lighting	53	183	300	Similar			
Snow removal	48	182	250	Much below			

Transportation and Parking Services Benchmarks							
	Winston-Salem average rating Rank Number of Jurisdictions for Comparison						
Sidewalk							
maintenance	48	161	255	Similar			
Traffic signal timing	47	116	209	Similar			
Bus or transit services	53	92	201	Above			
Amount of public parking	44	120	202	Below			

Housing Characteristics Benchmarks							
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark							
Availability of affordable quality housing	51	57	280	Much above			
Variety of housing options							

Housing Costs Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Experiencing housing costs stress (housing costs 30% or MORE of					
income)	34	104	173	Less	

Built Environment Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for comparison to benchmark						
Quality of new development in Winston-Salem	53	122	246	Similar		
Overall appearance of Winston- Salem 58 184 314 Similar						

Population Growth Benchmarks								
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark								
Population growth seen								
as too fast	9							

Nuisance Problems Benchmarks						
Winston-Salem Number of Jurisdictions Comparison t average rating Rank for Comparison benchmark						
Run down buildings, weed lots and junk vehicles seen as a "major"	16	F0	220	<b>N</b> 4		
problem	16	58	229	More		

Planning and Community Code Enforcement Services Benchmarks						
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark						
Land use, planning and zoning 49 82 272 Much above						

Planning and Community Code Enforcement Services Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Code enforcement (weeds, abandoned buildings, etc.)	43	205	335	Below	

Economic Sustainability and Opportunities Benchmarks						
Winston-Salem Number of Jurisdictions Comparison bence						
Employment opportunities	43	79	277	Much above		
Shopping opportunities	65	42	264	Much above		
Winston-Salem as a place to work	57	111	300	Much above		
Overall quality of business and service establishments in Winston-Salem	57	76	164	Similar		

Economic Development Services Benchmarks						
	Comparison to benchmark					
Economic development	45	121	260	Similar		

	Job and Retail Growth Benchmarks							
Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark								
Retail growth seen as too slow	37	110	227	Similar				
Jobs growth seen as too slow	89	38	230	Much more				

Personal Economic Future Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark					
Positive impact of economy on household income	20	61	223	Above	

Community and Personal Public Safety Benchmarks					
			Number of Jurisdictions for Comparison	Comparison to benchmark	
In your neighborhood during the day	84	224	310	Below	
In your neighborhood after dark	68	207	301	Below	
In Winston-Salem's downtown area during the day	78	198	264	Much below	
In Winston-Salem's downtown area after dark	54	193	274	Much below	
Violent crime (e.g., rape, assault, robbery)	62	217	265	Much below	
Property crimes (e.g., burglary, theft)	53	206	265	Much below	

Community and Personal Public Safety Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Environmental hazards, including toxic waste	72	125	174	Below	

Crime Victimization and Reporting Benchmarks							
	Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark						
Victim of crime	11	133	232	Similar			
Reported crimes	86	50	230	Much more			

Public Safety Services Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Police services	65	236	390	Similar		
Fire services	79	120	316	Similar		
Crime prevention	55	195	315	Below		
Fire prevention and education	68	103	251	Similar		
Traffic enforcement	59	138	336	Similar		
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	52	128	194	Below		

Contact with Police and Fire Departments Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Had contact with the City of Winston- Salem Police Department	40	21	61	More	
Overall impression of most recent contact with the City of Winston-Salem Police Department	66	35	69	Similar	
Had contact with the City of Winston- Salem Fire Department	14	22	43	Similar	
Overall impression of most recent contact with the City of Winston-Salem Fire Department	74	41	48	Much below	

Community Environment Benchmarks					
Winston-Salem average rating Rank for Comparison bendary					
Cleanliness of Winston-Salem	56	122	180	Much below	
Quality of overall natural environment in Winston-Salem	59	105	178	Below	
Preservation of natural areas such as open space, farmlands and greenbelts	51	106	177	Below	
Air quality	58	127	214	Similar	

Frequency of Recycling Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Recycled used paper, cans or bottles from your home	88	87	214	Much more	

Utility Services Benchmarks							
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark			
Sewer services	63	141	272	Similar			
Drinking water	61	128	282	Above			
Storm drainage	58	118	321	Above			
Yard waste pick- up	63	129	224	Similar			
Recycling	70	118	315	Much above			
Garbage collection	71	162	335	Similar			

Community Recreational Opportunities Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark						
Recreation opportunities	59	127	272	Similar		

Participation in Parks and Recreation Opportunities Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Used Winston-Salem recreation centers	57	90	184	Similar	
Participated in a recreation program or activity	47	106	216	Similar	
Visited a neighborhood park or City park	85	131	223	Similar	

Parks and Recreation Services Benchmarks						
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark						
City parks	64	213	295	Below		

Parks and Recreation Services Benchmarks							
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark							
Recreation programs or classes	60	186	304	Below			
Recreation centers or facilities	58	156	245	Below			

Cultural and Educational Opportunities Benchmarks					
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark					
Opportunities to attend cultural activities	63	48	278	Much above	
Educational opportunities	65	68	229	Much above	

Participation in Cultural and Educational Opportunities Benchmarks				
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark				
Participated in religious or spiritual activities in Winston-Salem	69	7	119	Much more

Community Health and Wellness Access and Opportunities Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Availability of affordable quality health care	57	41	221	Much above	
Availability of affordable quality food	59	60	162	Above	
Availability of preventive health services	58	37	133	Much above	

Health and Wellness Services Benchmarks							
Winston-Salem average Number of Jurisdictions for Comparison to rating Rank Comparison benchmark							
Health services	62	49	179	Much above			

Community Quality and Inclusiveness Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Sense of community	57	135	280	Similar	
Openness and acceptance of the community toward people of diverse backgrounds	50	181	248	Much below	
Availability of affordable quality child care	49	60	214	Much above	
Winston-Salem as a place to raise kids	67	187	339	Similar	
Winston-Salem as a place to retire	62	122	324	Above	

Services Provided for Population Subgroups Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark						
Services to low income people	45	112	220	Similar		

Civic Engagement Opportunities Benchmarks				
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark				
Opportunities to participate in community matters	61	55	168	Above
Opportunities to volunteer	71	36	168	Much above

Participation in Civic Engagement Opportunities Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Attended a meeting of local elected officials or other local public meeting	26	113	226	Similar	
Watched a meeting of local elected officials or other public meeting on cable television, the Internet or other media	50	46	180	Much more	
Volunteered your time to some group or activity in Winston-Salem	54	58	226	Much more	
Participated in a club or civic group in Winston-Salem	41	20	143	Much more	
Provided help to a friend or neighbor	96	38	139	Similar	

Voter Behavior Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark						
Registered to vote	83	139	233	Similar		
Voted in last general election	76	104	232	Similar		

Use of Information Sources Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark					
Read Winston-Salem Newsletter	29	163	165	Much less	
Visited the City of Winston- Salem Web site	58	97	164	Similar	

Local Government Media Services and Information Dissemination Benchmarks						
	Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark					
Public information						
services	53	198	260	Much below		

Social Engagement Opportunities Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Opportunities to participate in social events and activities	60	65	167	Above	
Opportunities to participate in religious or spiritual events and activities	71	34	134	Much above	

Contact with Immediate Neighbors Benchmarks				
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark				-
Has contact with neighbors at				
least several times per week	45	110	160	Less

Public Trust Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Value of services for the taxes paid to Winston-Salem	44	256	359	Much below	
The overall direction that Winston- Salem is taking	51	127	296	Similar	
Job Winston-Salem government does at welcoming citizen involvement	46	171	300	Similar	
Overall image or reputation of Winston-Salem	57	171	289	Below	

Services Pro	Services Provided by Local, State and Federal Governments Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Services provided by the City of Winston-Salem	60	206	389	Similar		
Services provided by the Federal Government	45	53	237	Above		
Services provided by the State Government	46	70	239	Above		
Services provided by Forsyth County Government	54	30	148	Much above		

Contact with City Employees Benchmarks				
Winston-Salem average rating Rank for Comparison Comparison benchmark				
Had contact with City employee(s) in last 12 months	46	209	262	Much less

Perceptions of City Employees (Among Those Who Had Contact) Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Knowledge	68	182	302	Similar		
Responsiveness	65	184	296	Similar		
Courteousness	67	168	248	Below		
Overall impression	65	203	347	Similar		

### JURISDICTIONS INCLUDED IN NATIONAL BENCHMARK COMPARISONS

Voldoz AV	2.076	Nowport Pageb CA	0F 10 <i>6</i>
Valdez, AK		Newport Beach, CA	
Auburn, ALGulf Shores, AL		Palm Springs, CA	
•	-	Palo Alto, CA	
Tuskegee, AL		Poway, CA	
Vestavia Hills, AL		Rancho Cordova, CA	,
Fayetteville, AR		Richmond, CA	
Little Rock, AR		San Diego, CA	
Avondale, AZ		San Francisco, CA	
Casa Grande, AZ		San Luis Obispo County, CA	,
Chandler, AZ		San Mateo, CA	
Cococino County, AZ		San Rafael, CA	
Dewey-Humboldt, AZ		Santa Monica, CA	
Flagstaff, AZ		South Lake Tahoe, CA	
Florence, AZ	,	Stockton, CA	,
Gilbert, AZ		Sunnyvale, CA	
Goodyear, AZ		Temecula, CA	,
Green Valley, AZ		Thousand Oaks, CA	
Kingman, AZ		Visalia, CA	
Marana, AZ		Walnut Creek, CA	
Maricopa County, AZ		Adams County, CO	
Mesa, AZ	,	Arapahoe County, CO	
Peoria, AZ	,	Archuleta County, CO	
Phoenix, AZ		Arvada, CO	
Pinal County, AZ		Aspen, CO	
Prescott Valley, AZ	,	Aurora, CO	
Queen Creek, AZ		Boulder, CO	,
Scottsdale, AZ		Boulder County, CO	
Sedona, AZ	10,031	Breckenridge, CO	
Surprise, AZ		Broomfield, CO	55,889
Tempe, AZ	161,719	Centennial, CO	
Yuma, AZ	-	Clear Creek County, CO	
Yuma County, AZ		Colorado Springs, CO	
Apple Valley, CA	69,135	Commerce City, CO	45,913
Benicia, CA	26,997	Craig, CO	9,464
Brea, CA	39,282	Crested Butte, CO	1,487
Brisbane, CA	4,282	Denver, CO	600,158
Burlingame, CA	28,806	Douglas County, CO	285,465
Carlsbad, CA	105,328	Durango, CO	16,887
Chula Vista, CA	243,916	Eagle County, CO	52,197
Concord, CA	122,067	Edgewater, CO	5,170
Coronado, CA	18,912	El Paso County, CO	622,263
Cupertino, CA	58,302	Englewood, CO	30,255
Davis, CA	65,622	Estes Park, CO	5,858
Del Mar, CA	4,161	Fort Collins, CO	143,986
Dublin, CA	46,036	Frisco, CO	2,683
El Cerrito, CA	23,549	Fruita, CO	
Elk Grove, CA		Georgetown, CO	1,034
Galt, CA		Gilpin County, CO	
La Mesa, CA	57,065	Golden, CO	
Laguna Beach, CA		Grand County, CO	
Livermore, CA		Greenwood Village, CO	
Lodi, CA		Gunnison County, CO	
Long Beach, CA		Highlands Ranch, CO	
Lynwood, CA		Hot Sulphur Springs, CO	
Menlo Park, CA		Hudson, CO	
Mission Viejo, CA		Jackson County, CO	
Mountain View, CA		Jefferson County, CO	
, -	,		/

Lafayette, CO	24.453	Pinellas County, FL	916 542
Lakewood, CO		Pinellas Park, FL	,
Larimer County, CO		Port Orange, FL	
Lone Tree, CO	•	Port St. Lucie, FL	
Longmont, CO		Sanford, FL	
Louisville, CO		Sarasota, FL	The state of the s
Loveland, CO	,	Seminole, FL	
Mesa County, CO		South Daytona, FL	
Montrose, CO		St. Cloud, FL	
Northglenn, CO		Tallahassee, FL	
Park County, CO	16,206	Titusville, FL	
Parker, CO		Volusia County, FL	
Pitkin County, CO	17,148	Walton County, FL	55,043
Pueblo, CO	106,595	Winter Garden, FL	34,568
Salida, CO	5,236	Winter Park, FL	27,852
Steamboat Springs, CO		Albany, GA	
Sterling, CO		Alpharetta, GA	
Summit County, CO		Cartersville, GA	
Teller County, CO		Conyers, GA	
Thornton, CO		Decatur, GA	
Westminster, CO		McDonough, GA	
Wheat Ridge, CO		Milton, GA	
		Peachtree City, GA	
Windsor, CO		• •	-
Coventry, CT		Roswell, GA	
Hartford, CT		Sandy Springs, GA	
Dover, DE		Savannah, GA	
Rehoboth Beach, DE		Smyrna, GA	
Belleair Beach, FL		Snellville, GA	
Brevard County, FL		Suwanee, GA	
Cape Coral, FL		Valdosta, GA	
Charlotte County, FL	159,978	Honolulu, HI	
Clearwater, FL	107,685	Ames, IA	
Collier County, FL		Ankeny, IA	
Cooper City, FL	28,547	Bettendorf, IA	
Coral Springs, FL	121,096	Cedar Falls, IA	39,260
Dania Beach, FL	29,639	Cedar Rapids, IA	126,326
Daytona Beach, FL		Davenport, IA	
Delray Beach, FL		Des Moines, IA	
Destin, FL		Indianola, IA	
Escambia County, FL		Muscatine, IA	
Eustis, FL		Urbandale, IA	
Gainesville, FL		West Des Moines, IA	
Hillsborough County, FL		Boise, ID	
Jupiter, FL		Jerome, ID	
Kissimmee, FL		Meridian, ID	
,	•		
Lee County, FL		Moscow, ID	
Martin County, FL		Post Falls, ID	
Miami Beach, FL		Twin Falls, ID	
North Palm Beach, FL		Batavia, IL	
Oakland Park, FL		Bloomington, IL	
Ocala, FL		Centralia, IL	
Oldsmar, FL	•	Collinsville, IL	
Oviedo, FL		Crystal Lake, IL	
Palm Bay, FL	103,190	DeKalb, IL	43,862
Palm Beach County, FL	1,320,134	Elmhurst, IL	44,121
Palm Beach Gardens, FL	48,452	Evanston, IL	74,486
Palm Coast, FL		Freeport, IL	25,638
Panama City, FL	36,484	Gurnee, IL	31,295
Pasco County, FL		Highland Park, IL	

Lincolnwood, IL	12,590	Flushing, MI	8,389
Lyons, IL	10,729	Gladstone, MI	4,973
Naperville, IL	141,853	Howell, MI	9,489
Normal, IL		Jackson County, MI	160,248
Oak Park, IL		Kalamazoo, MI	
O'Fallon, IL		Kalamazoo County, MI	
Palatine, IL		Midland, MI	
Park Ridge, IL		Novi, MI	
Peoria County, IL		Ottawa County, MI	
Riverside, IL		Petoskey, MI	
Sherman, IL		Port Huron, MI	
Shorewood, IL	,	Rochester, MI	
Skokie, IL	•	Sault Sainte Marie, MI	,
Sugar Grove, IL		South Haven, MI	
Wilmington, IL		Village of Howard City, MI	
Woodridge, IL		Blue Earth, MN	
Fishers, IN		Carver County, MN	
Munster, IN	,	Chanhassen, MN	
Noblesville, IN		Dakota County, MN	
Abilene, KS		Duluth, MN	86 265
Arkansas City, KS		Fridley, MN	
Fairway, KS	,	Hutchinson, MN	
Garden City, KS		Maple Grove, MN	
Gardner, KS		Mayer, MN	
Johnson County, KS		Medina, MN	
Lawrence, KS		Minneapolis, MN	
Merriam, KS		Olmsted County, MN	
Mission, KS	,		
,	,	Scott County, MNSt. Louis County, MN	
Olathe, KS Overland Park, KS		Washington County, MN	
		Woodbury, MN	
Roeland Park, KSSalina, KS	· ·	Blue Springs, MO	
Wichita, KS	,		
Bowling Green, KY		Branson, MO Clay County, MO	
Daviess County, KY		Clayton, MO	
New Orleans, LA		Ellisville, MO	
•	•		
Andover, MA		Harrisonville, MO	
Barnstable, MA		Jefferson City, MO	
Burlington, MA		Joplin, MO	
Cambridge, MA		Lee's Summit, MO	· ·
Needham, MA		Liberty, MO	
Worcester, MA		Maryland Heights, MO	
Baltimore, MD		Maryville, MO	,
Baltimore County, MD		Platte City, MO	
Dorchester County, MD	· ·	Raymore, MO	
Gaithersburg, MD		Richmond Heights, MO	
La Plata, MD		Riverside, MO	
Montgomery County, MD		Rolla, MO	
Ocean City, MD		Wentzville, MO	
Prince George's County, MD		Starkville, MS	
Rockville, MD		Billings, MT	
Takoma Park, MD	,	Bozeman, MT	,
Saco, ME		Missoula, MT	
Scarborough, ME		Asheville, NC	
South Portland, ME		Cabarrus County, NC	
Ann Arbor, MI		Cary, NC	
Battle Creek, MI		Charlotte, NC	
Escanaba, MI		Concord, NC	
Farmington Hills, MI	/ 9,/ <del>4</del> 0	Davidson, NC	10,944

High Point, NC	104,371	Multnomah County, OR	735,334
Hillsborough, NC	6,087	Portland, OR	583,776
Indian Trail, NC	33,518	Springfield, OR	
Kannapolis, NC		Tualatin, OR	
Mecklenburg County, NC		Borough of Ebensburg, PA	
Mooresville, NC		Cumberland County, PA	
Wake Forest, NC		Kutztown Borough, PA	-
Wilmington, NC	106,476	Philadelphia, PA	
Wahpeton, ND		State College, PA	
Cedar Creek, NE		East Providence, RI	47,037
Grand Island, NE		Newport, RI	
La Vista, NE		Rock Hill, SC	
Dover, NH		Rapid City, SD	
Lebanon, NH	13,151	Sioux Falls, SD	
Alamogordo, NM		Cookeville, TN	
Albuquerque, NM		Johnson City, TN	
Bloomfield, NM		Nashville, TN	
Farmington, NM		Oak Ridge, TN	
Los Alamos County, NM		White House, TN	
Rio Rancho, NM	· ·	Arlington, TX	
San Juan County, NM		Austin, TX	
Carson City, NV		Benbrook, TX	
Henderson, NV		Bryan, TX	,
North Las Vegas, NV		Colleyville, TX	
Reno, NV		Corpus Christi, TX	
Sparks, NV	· ·	Dallas, TX	
Washoe County, NV		Denton, TX	
Canandaigua, NY		Duncanville, TX	
Geneva, NY		El Paso, TX	
New York City, NY		Flower Mound, TX	
Ogdensburg, NY		Fort Worth, TX	
Blue Ash, OH		Georgetown, TX	
Delaware, OH		Grand Prairie, TX	
Dublin, OH		Houston, TX	
Kettering, OH		Hurst, TX	
Lebanon, OH		Hutto, TX	
Orange Village, OH		Irving, TX	,
Sandusky, OH		League City, TX	
Springboro, OH		McAllen, TX	
Sylvania Township, OH		McKinney, TX	
Upper Arlington, OH	· · · · · · · · · · · · · · · · · · ·	Pasadena, TX	,
Broken Arrow, OK		Plano, TX	
Edmond, OK		Round Rock, TX	
Norman, OK		Rowlett, TX	
Oklahoma City, OK		San Marcos, TX	
Stillwater, OK	· ·	Shenandoah, TX	
Tulsa, OK		Southlake, TX	
Albany, OR		Sugar Land, TX	
Ashland, OR	•	Temple, TX	
		Tomball, TX	
Bend, OR			
Corvallis, OR		Westlake, TX	
Eugene, OR		Farmington, UT	
Forest Grove, OR		Park City, UT	
Hermiston, OR		Provo, UT	
Jackson County, OR		Riverdale, UT	
Keizer, OR		Salt Lake City, UT	
Lane County, OR		Sandy, UT	
McMinnville, OR		Saratoga Springs, UT	
Medford, OR	74,907	Springville, UT	29,466

Washington City, UT	18,761
Albemarle County, VA	98,970
Arlington County, VA	207,627
Ashland, VA	7,225
Blacksburg, VA	42,620
Botetourt County, VA	33,148
Chesapeake, VA	
Chesterfield County, VA	316,236
Fredericksburg, VA	
Hampton, VA	137,436
Hanover County, VA	99,863
Herndon, VA	23,292
Hopewell, VA	
James City County, VA	67,009
Lexington, VA	
Lynchburg, VA	75,568
Montgomery County, VA	94,392
Newport News, VA	180,719
Prince William County, VA	402,002
Purcellville, VA	7,727
Radford, VA	16,408
Roanoke, VA	97,032
Spotsylvania County, VA	122,397
Stafford County, VA	128,961
Virginia Beach, VA	437,994
Williamsburg, VA	14,068
York County, VA	65,464
Chittenden County, VT	156,545
Montpelier, VT	7,855
Airway Heights, WA	6,114
Auburn, WA	70,180
Bellevue, WA	
Bellingham, WA	80,885

Clark County, WA	425,363
Federal Way, WA	89,306
Gig Harbor, WA	7,126
Hoquiam, WA	8,726
Kirkland, WA	
Kitsap County, WA	251,133
Lynnwood, WA	
Maple Valley, WA	
Mountlake Terrace, WA	19,909
Olympia, WA	
Pasco, WA	59,781
Redmond, WA	54,144
Renton, WA	90,927
Snoqualmie, WA	10,670
Spokane Valley, WA	
Tacoma, WA	198,397
Vancouver, WA	161,791
West Richland, WA	11,811
Woodland, WA	5,509
Columbus, WI	4,991
De Pere, WI	23,800
Eau Claire, WI	65,883
Madison, WI	233,209
Merrill, WI	9,661
Oshkosh, WI	66,083
Racine, WI	78,860
Wausau, WI	39,106
Wind Point, WI	1,723
Morgantown, WV	29,660
Cheyenne, WY	59,466
Gillette, WY	29,087
Laramie, WY	
Teton County, WY	

# CITIES IN THE SOUTHERN REGION WITH POPULATIONS FROM 100,000 TO 450,000 BENCHMARK COMPARISONS

Overall Community Quality Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Overall quality of life in Winston-					
Salem	66	4	16	Much above	
Your neighborhood as place to live	64	6	12	Similar	
Winston-Salem as a place to live	69	5	15	Above	
Recommend living in Winston- Salem to someone who asks	75	4	9	Above	
Remain in Winston-Salem for the next five years	80	3	8	Much above	

Community Transportation Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Ease of car travel in Winston-Salem	60	3	13	Much above	
Ease of bus travel in Winston-Salem	51	4	10	Much above	
Ease of bicycle travel in Winston-Salem	43	6	12	Much above	
Ease of walking in Winston- Salem	48	6	12	Above	
Availability of paths and walking trails	48	5	9	Above	
Traffic flow on major streets	46	2	12	Much above	

Frequency of Bus Use Benchmarks						
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark						
Ridden a local bus within Winston-Salem	24	3	9	More		

Drive Alone Benchmarks						
Winston-Salem Number of Jurisdictions Comparison average rating Rank for Comparison benchmark						
Average percent of work commute trips made by driving alone	74	5	8	Similar		

Transportation and Parking Services Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Street repair	37	12	18	Much below	
Street cleaning	48	9	12	Below	
Street lighting	53	5	13	Much above	
Snow removal	48	Not available	Not available	Not available	
Sidewalk maintenance	48	6	15	Similar	
Traffic signal timing	47	4	13	Above	
Bus or transit services	53	5	12	Much above	
Amount of public parking	44	4	11	Similar	

Housing Characteristics Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark					
Availability of affordable quality housing	51	5	14	Much above	
Variety of housing options	58	2	8	Much above	

Housing Costs Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Experiencing housing costs stress (housing costs 30% or MORE of					
income)	34	8	8	Much less	

Built Environment Benchmarks					
Winston-Salem Number of Jurisdictions for comparison average rating Rank Comparison benchmark					
Quality of new development in Winston-Salem	53	4	11	Similar	
Overall appearance of Winston- Salem	58	9	16	Similar	

Population Growth Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark					
Population growth seen as too fast	40	9	12	Much less	

Nuisance Problems Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Run down buildings, weed lots and junk vehicles seen as a "major"					
problem	16	7	12	Similar	

Planning and Community Code Enforcement Services Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions Comparison to benchmark					
Land use, planning and zoning	49	3	11	Much above	
Code enforcement (weeds, abandoned buildings, etc.)  43  9  18  Below					

Economic Sustainability and Opportunities Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Employment opportunities	43	4	14	Much above	
Shopping opportunities	65	3	12	Much above	
Winston-Salem as a place to work	57	3	13	Much above	
Overall quality of business and service establishments in Winston-Salem	57	2	8	Above	

Economic Development Services Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark						
Economic development	45	5	13	Similar		

Job and Retail Growth Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark						
Retail growth seen as too slow	37	3	12	Much more		
Jobs growth seen as too slow	89	3	12	Much more		

Personal Economic Future Benchmarks				
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark				
Positive impact of economy on household income	20	6	12	Similar

Community and Personal Public Safety Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
In your neighborhood during the day	84	7	17	Above	
In your neighborhood after dark	68	7	18	Above	
In Winston-Salem's downtown area during the day	78	5	14	Above	
In Winston-Salem's downtown area after dark	54	4	13	Much above	
Violent crime (e.g., rape, assault, robbery)	62	7	12	Similar	
Property crimes (e.g., burglary, theft)	53	6	12	Similar	
Environmental hazards, including toxic waste	72	5	8	Similar	

	Crime Victimization and Reporting Benchmarks								
	Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark								
Victim of crime	11	12	12	Much less					
Reported crimes	86	3	12	Much more					

Public Safety Services Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Police services	65	10	20	Similar		
Fire services	79	3	18	Above		
Crime prevention	55	5	13	Above		
Fire prevention and education	68	4	13	Much above		
Traffic enforcement	59	4	14	Much above		
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	52	7	8	Much below		

Contact w	Contact with Police and Fire Departments Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark			
Had contact with the City of Winston- Salem Police Department	40	Not available	Not available	Not available			
Overall impression of most recent contact with the City of Winston-Salem Police Department	66	Not available	Not available	Not available			
Had contact with the City of Winston- Salem Fire Department	14	Not available	Not available	Not available			
Overall impression of most recent contact with the City of Winston-Salem Fire Department	74	Not available	Not available	Not available			

Community Environment Benchmarks					
Winston-Salem Number of Jurisdictions Comparison average rating Rank for Comparison benchmark					
Cleanliness of Winston-Salem	56	5	8	Similar	
Quality of overall natural environment in Winston-Salem	59	3	8	Above	
Preservation of natural areas such as open space, farmlands and greenbelts	51	5	8	Similar	
Air quality	58	5	10	Much above	

Frequency of Recycling Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Recycled used paper, cans or bottles from your home	88	3	12	Much more	

	Utility Services Benchmarks							
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark				
Sewer services	63	4	15	Much above				
Drinking water	61	2	14	Much above				
Storm drainage	58	3	16	Much above				
Yard waste pick- up	63	8	14	Similar				
Recycling	70	4	17	Much above				
Garbage collection	71	6	16	Similar				

Community Recreational Opportunities Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark						
Recreation opportunities	59	4	12	Much above		

Participation in Parks and Recreation Opportunities Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Used Winston-Salem recreation centers	57	5	12	More		
Participated in a recreation program or activity	47	2	12	Much more		
Visited a neighborhood park or City park	85	5	12	Similar		

Parks and Recreation Services Benchmarks							
Winston-Salem Number of Jurisdictions for Co average rating Rank Comparison b							
City parks	64	11	16	Similar			
Recreation programs or classes	60	9	16	Similar			
Recreation centers or facilities	58	9	17	Similar			

Cultural and Educational Opportunities Benchmarks					
Winston-Salem Number of Jurisdictions for Comparison to average rating Rank Comparison benchmark					
Opportunities to attend cultural activities	63	2	13	Much above	
Educational opportunities	65	3	11	Much above	

Participation in Cultural and Educational Opportunities Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Participated in religious or spiritual activities in Winston-Salem	69	2	8	Much more	

Community Health and Wellness Access and Opportunities Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Availability of affordable quality health care	57	2	12	Much above	
Availability of affordable quality food	59	4	11	Above	
Availability of preventive health services	58	1	8	Much above	

	Health and Wellness Services Benchmarks							
Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark								
Health services	62	2	9	Much above				

Community Quality and Inclusiveness Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Sense of community	57	3	12	Much above		
Openness and acceptance of the community toward people of diverse backgrounds	50	10	11	Much below		
Availability of affordable quality child care	49	2	10	Much above		
Winston-Salem as a place to raise kids	67	4	14	Much above		
Winston-Salem as a place to retire	62	5	13	Much above		

Services Provided for Population Subgroups Benchmarks						
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark						
Services to low income people	45	3	11	Similar		

Civic Engagement Opportunities Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Opportunities to participate in community matters	61	1	8	Much above	
Opportunities to volunteer	71	2	7	Much above	

Participation in Civ	Participation in Civic Engagement Opportunities Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark		
Attended a meeting of local elected officials or other local public meeting	26	7	12	Similar		
Watched a meeting of local elected officials or other public meeting on cable television, the Internet or other media	50	9	12	Similar		
Volunteered your time to some group or activity in Winston-Salem	54	3	12	Much more		
Participated in a club or civic group in Winston-Salem	41	2	8	Much more		
Provided help to a friend or neighbor	96	5	8	Similar		

Voter Behavior Benchmarks							
Winston-Salem average Rank Number of Jurisdictions for Comparison to benchmark							
Registered to vote	83	5	12	Similar			
Voted in last general election	76	3	12	Much more			

Use of Information Sources Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions for Comparison to benchmark					
Read Winston-Salem Newsletter	29	8	8	Much less	
Visited the City of Winston- Salem Web site	58	6	10	Similar	

Local Government Media Services and Information Dissemination Benchmarks						
	Winston-Salem average rating Rank Number of Jurisdictions for Comparison benchmark					
Public information services	53	8	12	Below		

Social Engagement Opportunities Benchmarks					
Winston-Salem average rating Rank Number of Jurisdictions Comparison to benchmark					
Opportunities to participate in social events and activities	60	2	7	Much above	
Opportunities to participate in religious or spiritual events and activities	71	1	6	Much above	

Contact with Immediate Neighbors Benchmarks				
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark				
Has contact with neighbors at least several times per week	45	7	8	Much less

Public Trust Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Value of services for the taxes paid to Winston-Salem	44	6	13	Similar	
The overall direction that Winston- Salem is taking	51	6	12	Above	
Job Winston-Salem government does at welcoming citizen involvement	46	6	12	Similar	
Overall image or reputation of Winston-Salem	57	6	12	Much above	

Services Pro	Services Provided by Local, State and Federal Governments Benchmarks						
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark			
Services provided by the City of Winston-Salem	60	5	19	Above			
Services provided by the Federal Government	45	6	12	Similar			
Services provided by the State Government	46	4	12	Similar			
Services provided by Forsyth County Government	54	2	6	Above			

Contact with City Employees Benchmarks					
Winston-Salem Number of Jurisdictions Comparison to average rating Rank for Comparison benchmark					
Had contact with City employee(s) in last 12 months	46	13	14	Much less	

Perceptions of City Employees (Among Those Who Had Contact) Benchmarks					
	Winston-Salem average rating	Rank	Number of Jurisdictions for Comparison	Comparison to benchmark	
Knowledge	68	5	14	Similar	
Responsiveness	65	7	14	Similar	
Courteousness	67	5	12	Similar	
Overall impression	65	6	16	Similar	

# JURISDICTIONS INCLUDED IN CITIES IN THE SOUTHERN REGION WITH POPULATIONS FROM 100,000 TO 450,000 BENCHMARK COMPARISONS

Cape Coral, FL	154,305
Clearwater, FL	107,685
Coral Springs, FL	
Gainesville, FL	124,354
Palm Bay, FL	
Port St. Lucie, FL	
Tallahassee, FL	181,376
Savannah, GA	136,286
Cary, NC	135,234
High Point, NC	104,371
Wilmington, NC	106,476
Arlington, TX	
Corpus Christi, TX	
Denton, TX	113,383
Grand Prairie, TX	175,396
Irving, TX	216,290
McAllen, TX	129,877
McKinney, TX	131,117
Pasadena, TX	149,043
Plano, TX	259,841
Chesapeake, VA	222,209
Hampton, VA	137,436
Newport News, VA	180,719
Virginia Beach, VA	437,994