# Social Services Regional Supervision and Collaboration Working Group





# **Updates**

Vocational Rehabilitation

Program Specific Highlights

### **Vocational Rehabilitation**

- Key points
  - 3 primary services: vocational rehabilitation, independent living, assistive technology
  - 3 regions; 32 units
  - Every unit does not offer every service
  - Some regional staff report directly to central office rather than regional director to promote consistency in policy interpretation
  - Clear lines of authority



## Reminder: Your Focus

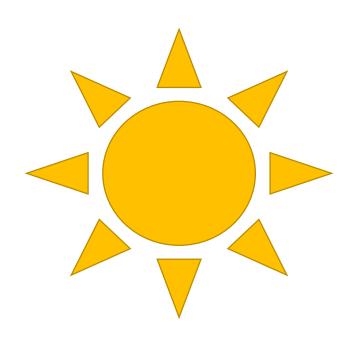
#### ■ The WHOLE enchilada

- Child welfare
- Adult services
- Public assistance, including Medicaid, Food and Nutrition, State-County Special Assistance, Work First, energy programs, etc.
- Child support enforcement
- Adult care home oversight
- Child care subsidy



# **General Optimism**

- Need for increased supervision and support for the system
- Strong desire for role clarity
- List of supervisory functions is comprehensive and reflects current practice and goals



## **General Concerns**



- Will adding staff and structure at the regional level
  - Slow down processes and responses?
  - Increase the risk of inconsistency?
  - Decrease central office's connection to the work at the local level?

# **Adult Services - Highlights**

- State law and policy drives supervision
  - Except: Area Agencies on Aging (AAA)
- Blended roles
  - 8 regional staff do both monitoring and technical assistance/support
  - Change assignments every two years
- AAA regional relationships
  - 16 planning and service areas
- Opportunities for regional supervision
  - Attorney representation
  - Overlap between child welfare and adult services
  - Centralized intake



# Food and Nutrition – Highlights



Federal law and policy drives supervision

- Management evaluations specified by USDA
- Federal government identifies target areas for monitoring; states may add more areas
- Divided roles
  - 4 monitoring staff
    - 3 central office; 1 regional (Guilford)
  - 4 technical assistance staff (in transition)

# **Child Support - Highlights**

- Federal law and policy drives supervision
- Different approaches to administration at local level
  - DSS (76-77 counties); private vendor (16 counties); non-DSS (8-9 counties)
  - Must be approved/certified to have access to state and federal data systems
  - A lot of flexibility in administration
  - Some regional agencies
- Regional staff blended role
  - 9 staff doing monitoring and technical assistance



# Medicaid – Highlights



- Time of transition
  - Managed care system
  - July 2019 is target date (initial populations)
- Vision for the future includes
  - County administration
  - Regional supervision
- Presentation scheduled for 12/14
  - State's evolving supervisory role
  - Expectations related to regional supervision
  - The role of counties in administration

# **Questions?**



# **Supervisory Functions**



# **Supervisory Functions**



Best practice dissemination

Compliance monitoring

Conflict of interest management

Fiscal monitoring

Integrated recordkeeping

Licensing and certification

Policy guidance

Resource provision

Risk assessment

Root cause analysis

Service review

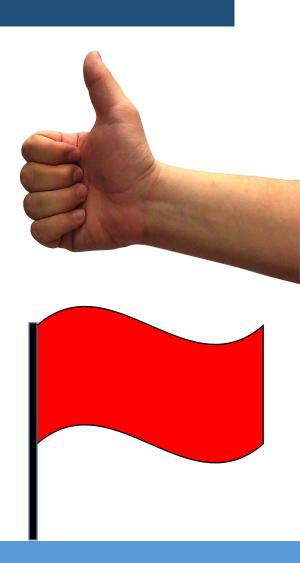
**Training** 

Workforce development

Technology development

# Instructions – Agree or Flag?

- Review one supervisory function (row) at a time
- Focus on the regional role (middle column)
- Share with your group
  - Agree
  - Flag disagree? need clarification?
- Report out flagged items





# Design Factors for Regional Supervision



# **Physical Presence**

#### Issue

- Programs currently have regional staff; many are home-base.
- Some programs have a regional office location.
- Some concern about decrease in efficiency if regional staff are not homebased.
- Expressed need for regional meeting, training space.

#### Questions

- Should the new system of regional supervision include a physical regional office?
- If so, how should the office be used?

# **Rotating Assignments**

#### Issue

- Some programs require regional staff to rotate counties because of a concern that staff will overidentify with counties.
- Some programs keep regional staff assigned to counties to build knowledge, experience, and relationships.

#### Questions

- Should regional staff rotate the counties they support?
- Should program specific variation be permitted?

# **Regional Staff Roles**

#### Issue

- Some oversight staff
   (whether central or regional)
   have divided roles. They are either doing
  - Monitoring or
  - Technical assistance/ support
- Some oversight staff have blended roles. One person does both monitoring <u>and</u> technical assistance/support.

#### Question

- Should regional staff have divided or blended roles?
- Should program specific variation be permitted?

# Regional Administrator Role

#### Issue

- Some concern about lack of uniformity in previous regional system. Some attribute it, in part, to independence of regional administrators.
- Some divide accountability
  - Program and policy issues = central
  - General management and coordination issues = regional

#### Question

 Should the regional administrators have responsibility for both management and policy?

# **Districts Within Regions**

#### Issue

- Some regional systems are organized into districts.
- If regions are relatively large, districts may allow for more collaboration or coordination.
- Some concern that districts would add unnecessary layers of bureaucracy.

#### Questions

- How many regions should be created?
- Should regions be organized into districts?

# **Questions?**

