

# Trends in Water and Wastewater Rates and Finances in North Carolina

Stephen Lapp

Acting Project Director, Environmental Finance Center

February 26, 2021



SCHOOL OF GOVERNMENT  
Environmental Finance Center

[www.efc.sog.unc.edu](http://www.efc.sog.unc.edu)

# FINANCIAL PERFORMANCE





Picture Source: Indio Water Authority <http://www.indiowater.org/index.aspx?page=587>

NC local government utilities collected

more than **\$3.1 billion**

in water and wastewater operating revenues in FY2019

The largest 10 utilities collected

46%

of all the water and wastewater  
operating revenues in FY2019

Charlotte Water collected

**\$424 million**

in water and wastewater  
operating revenues in FY2019

Highest in North Carolina. Up 11% from FY2018.

Picture Source: Charlotte Water <http://charlottenc.gov/Water/Pages/Home.aspx>



CHARLOTTE  
WATER

CHARLOTTE WATER



Picture Source: Google Maps Streetview

Town of Whitsett collected

**\$20,727**

in water operating revenues in  
FY2019

(no wastewater system)

Lowest in North Carolina. Down 3.4% from FY2018.







Picture Source: Google Maps Streetview

Town of Proctorville collected

**\$22,373**

in wastewater operating revenues in  
FY2019

(no water system)

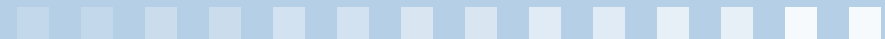
Lowest in North Carolina. Up 6.2% from FY2018.



NC local government utilities had  
more than **\$2.44 billion**

in water and wastewater operating expenses in FY2019

Yet: ~**20%** of local government utilities had lower  
operating revenues than O&M expenditures plus debt  
service in FY2019





# Do Rates Cover Costs?

- In recent history, about 20% of utilities **did not** generate enough operating revenues to cover O&M expenditures + debt service
- Small utilities face greater challenges

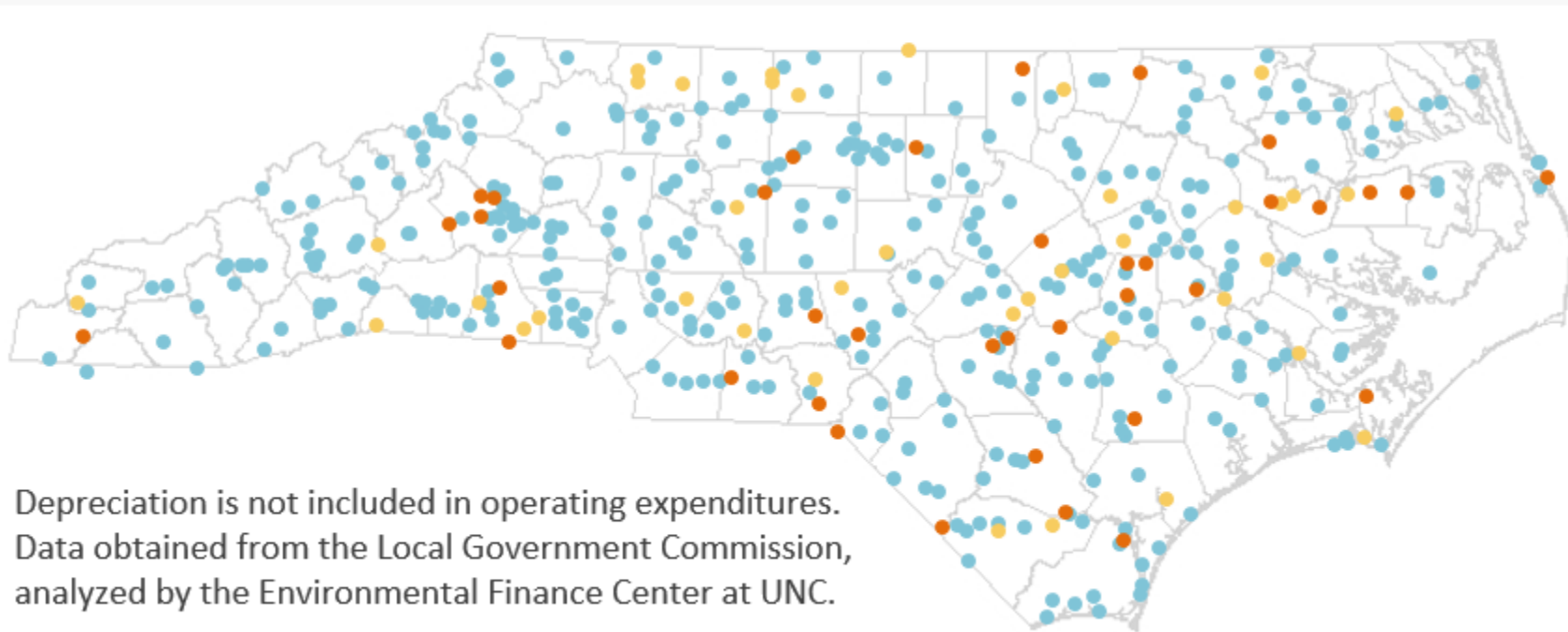
Number of water service connections	# of water utilities with data	Operating revenues less than...	
		O&M expenditures	O&M expenditures + debt service
< 1,000	140	17%	33%
1,000 - 10,000	177	6%	18%
> 10,000	48	0%	2%
Statewide	365	10%	22%

FY2019 data

# Cost Recovery in 417 Local Government-owned Water and Wastewater Utilities during FY2018

## Local Government-Owned Water and Wastewater Utilities' Cost Recovery in FY 2018

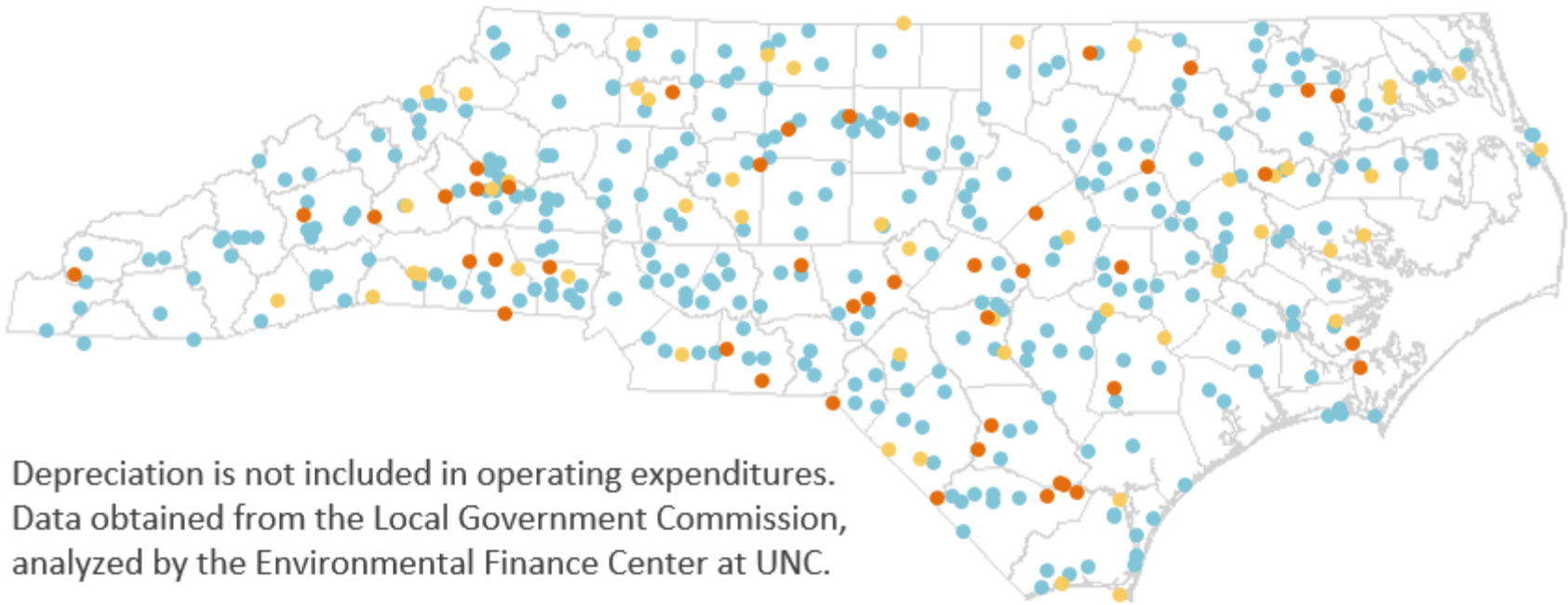
- Operating revenues < operating expenditures (9%)
- Operating revenues < operating expenditures + principal + interest on long-term debt (9%)
- Operating revenues > operating expenditures + principal + interest on long-term debt (82%)



# Cost Recovery in 398 Local Government-owned Water and Wastewater Utilities during FY2019

## Local Government-Owned Water and Wastewater Utilities' Cost Recovery in FY 2019

- Operating revenues < operating expenditures (11%)
- Operating revenues < operating expenditures + principal + interest on long-term debt (12%)
- Operating revenues > operating expenditures + principal + interest on long-term debt (77%)



# Poll: What are your revenues covering?

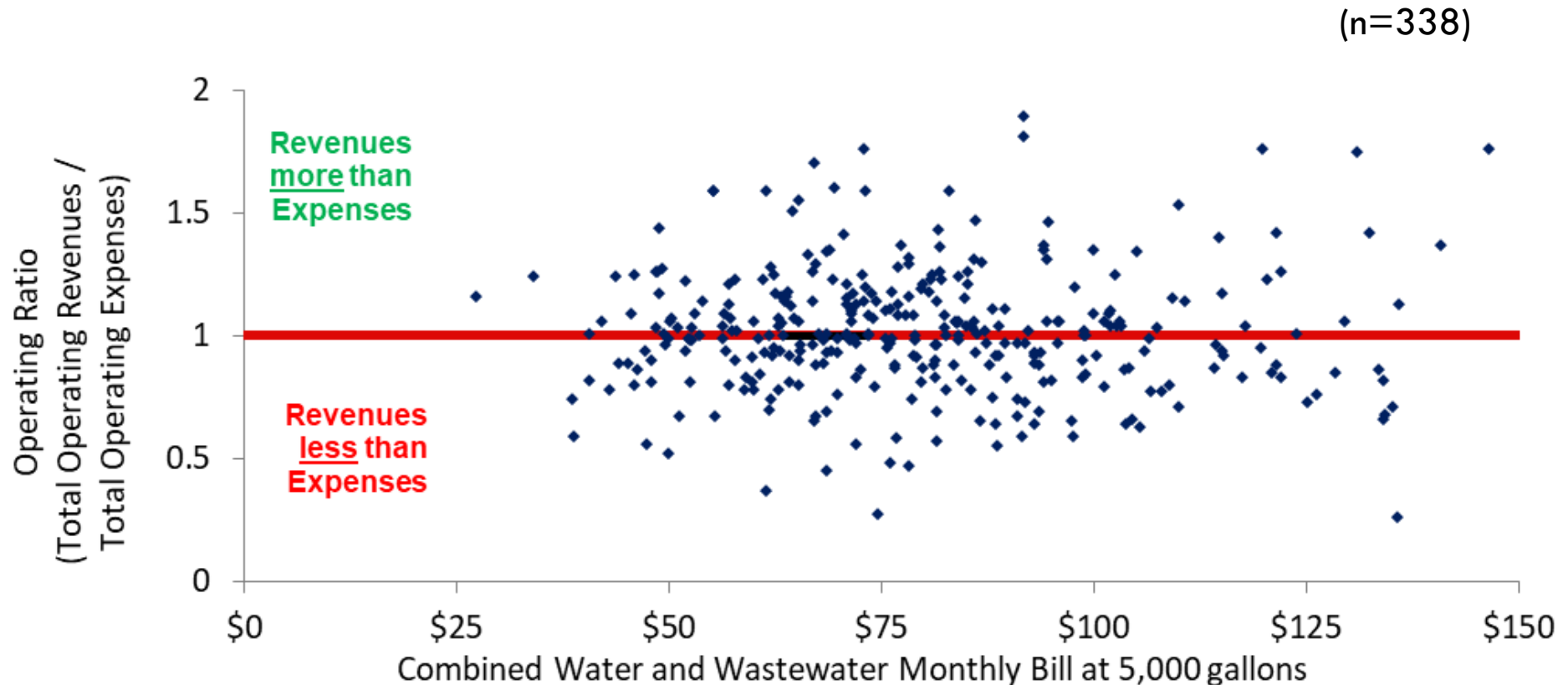
- Revenues are NOT covering operating costs
- Revenues are covering operating costs but not debt service
- Revenues are covering operating costs and debt service but not depreciation
- Revenues are covering operating costs, debt service, and depreciation
- Don't know/not applicable



# What should rates cover?

- Operations & maintenance expenditures
- Taxes and accounting costs
- Contingencies for emergencies
- Principal and interest on long-term debt
- Reserves for capital improvement
- Source water protection

# 2021 Combined Residential Bills at 5,000 gal/month for Utilities with Reported LGC Data on Total Operating Revenues and Total Operating Expenses in FY19

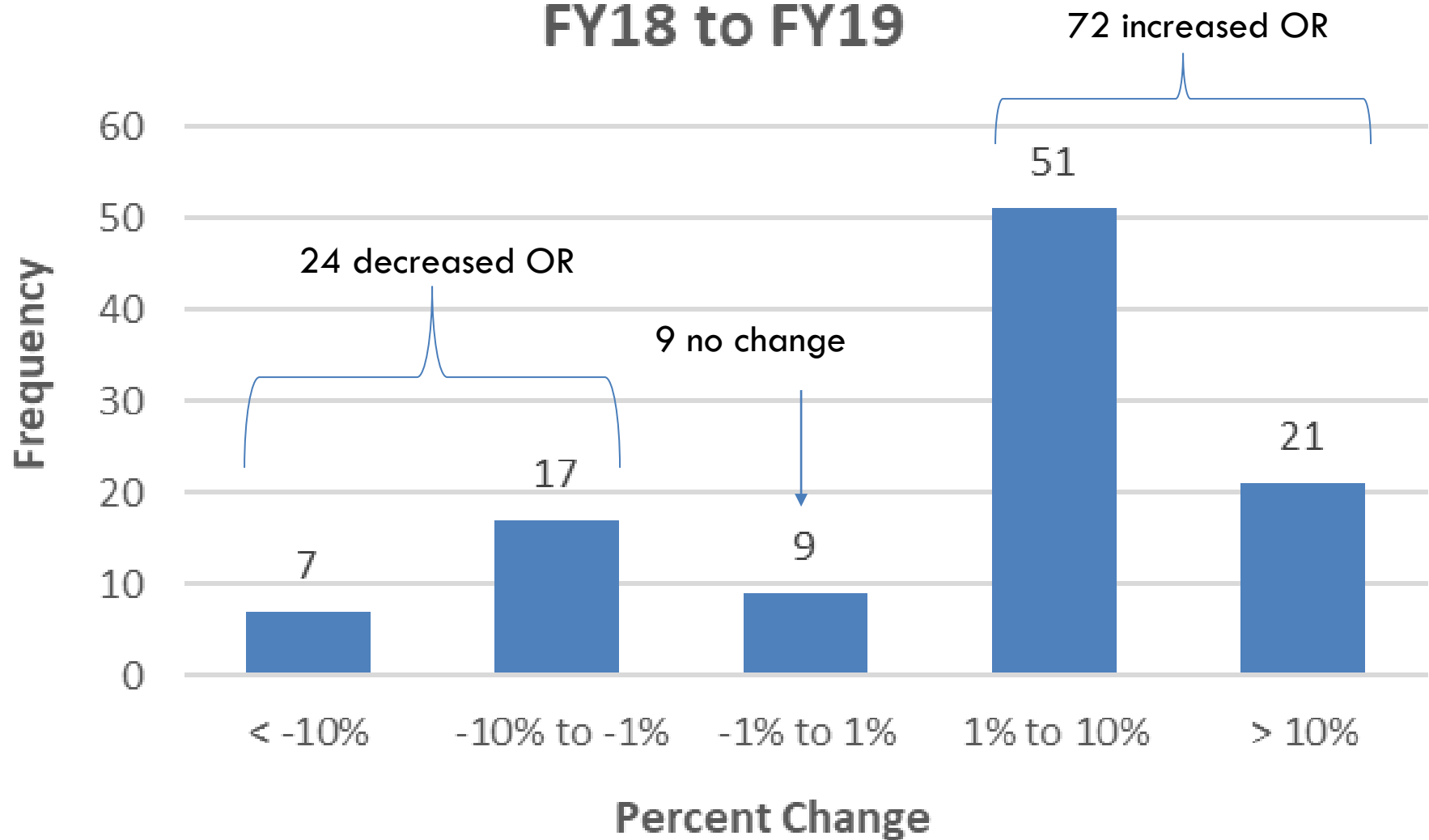




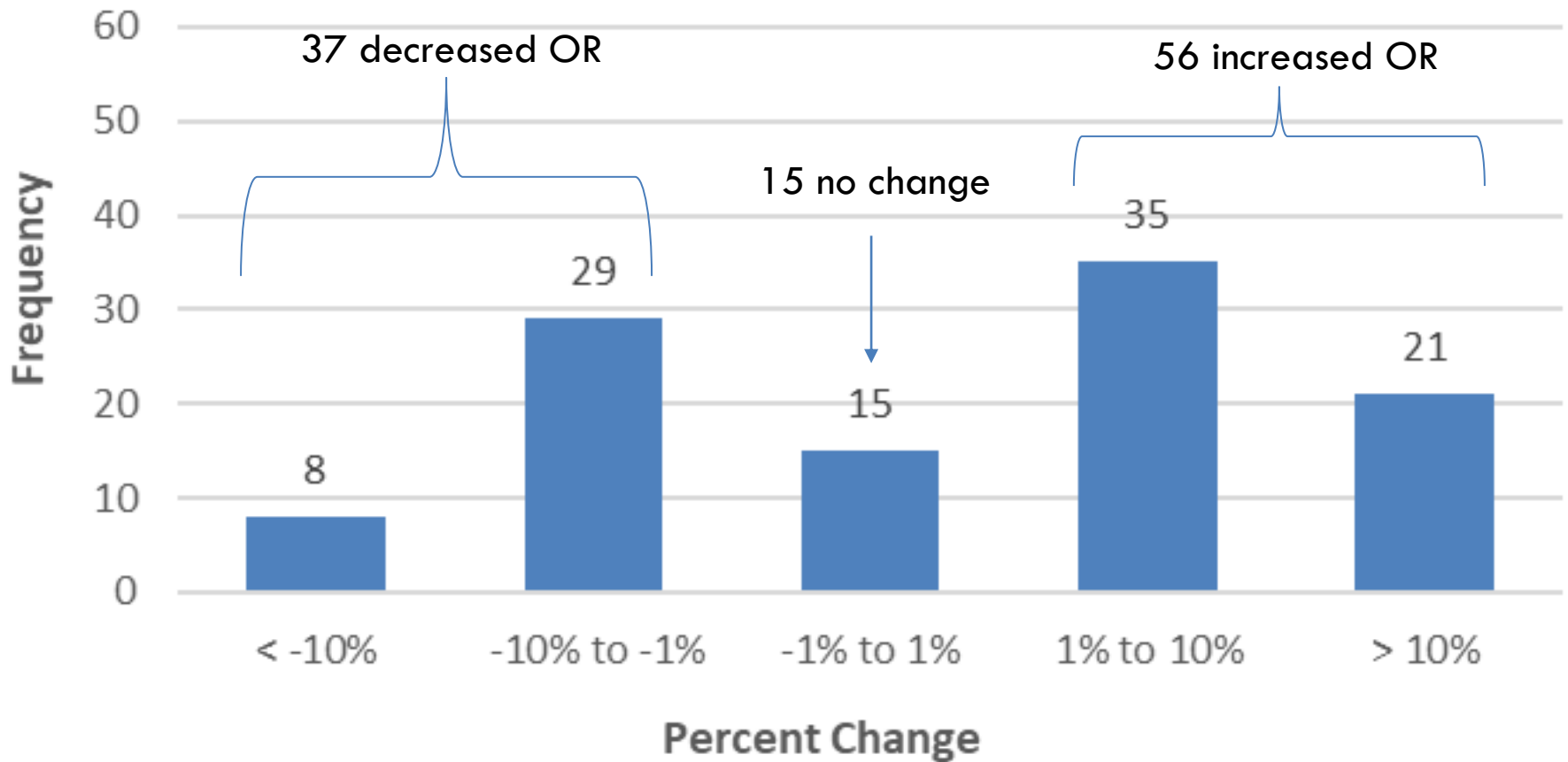
# Changes from FY18-19 Compared to FY19-20

- Analyzed
  - Operating Revenues
  - Operating Expenses
  - Unrestricted Cash
  - Days Cash On Hand
- Significant impacts from COVID-19 ?

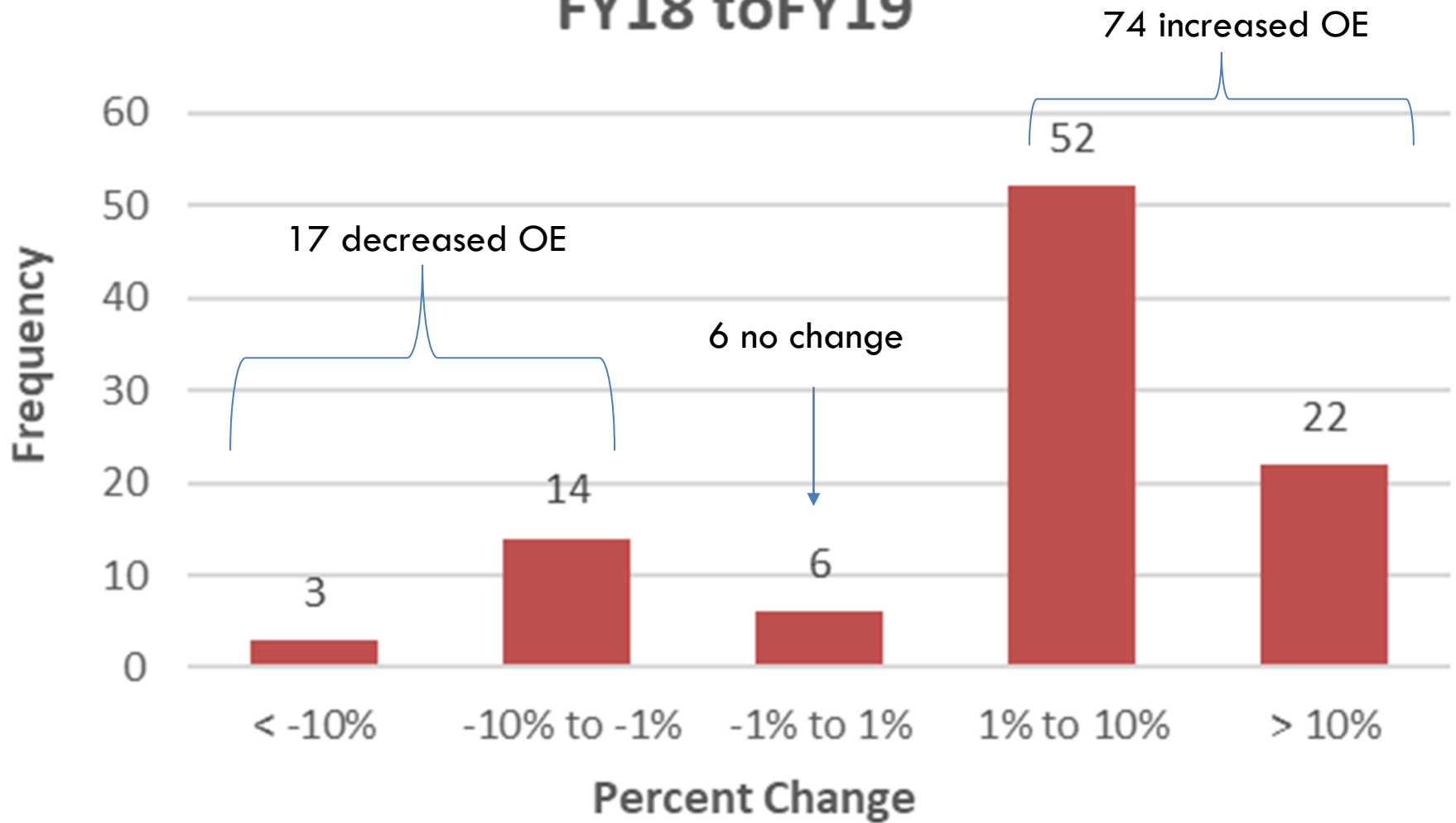
# % Change In Operating Revenue From FY18 to FY19



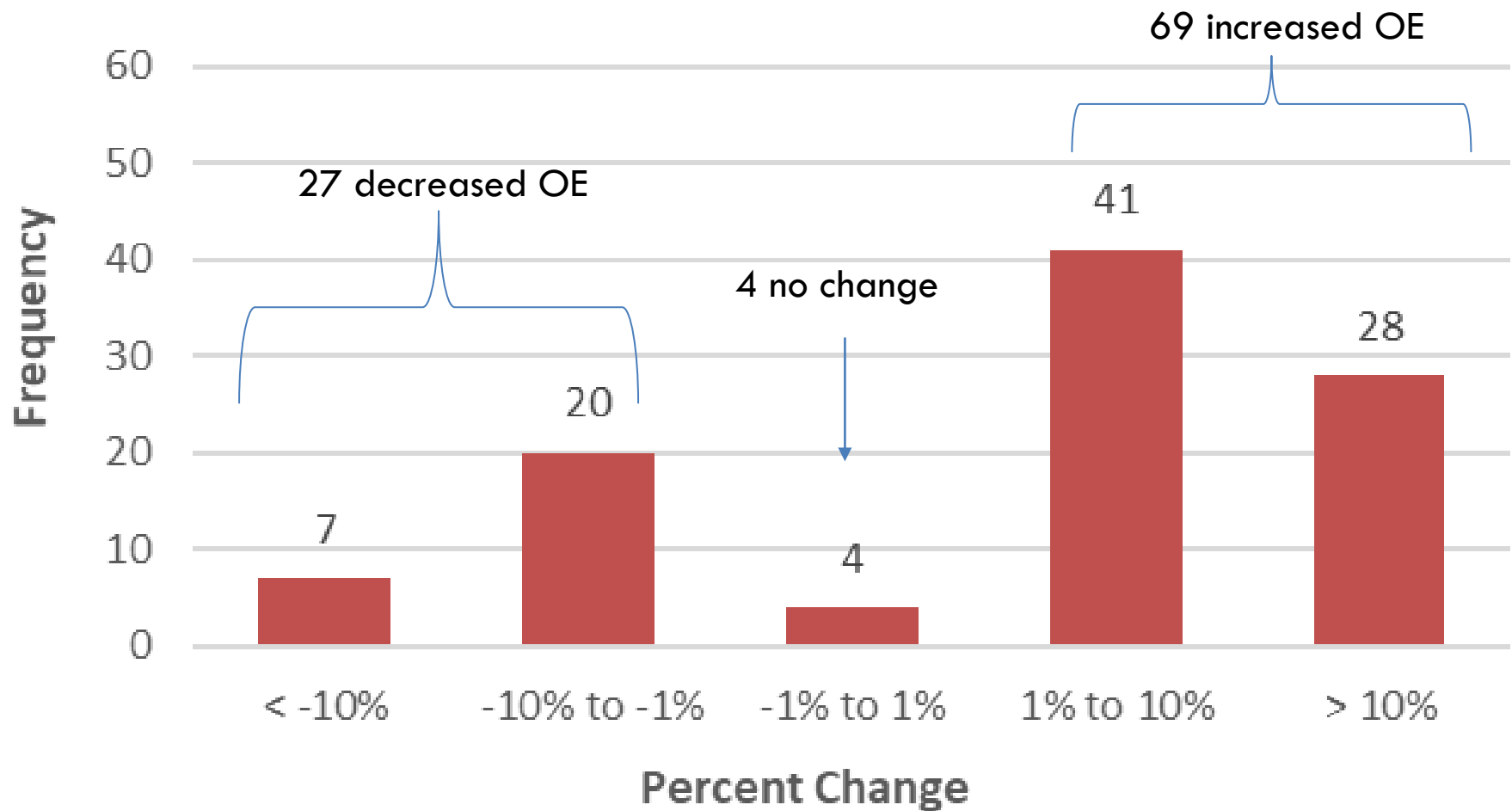
## % Change In Operating Revenue From FY19 to FY20



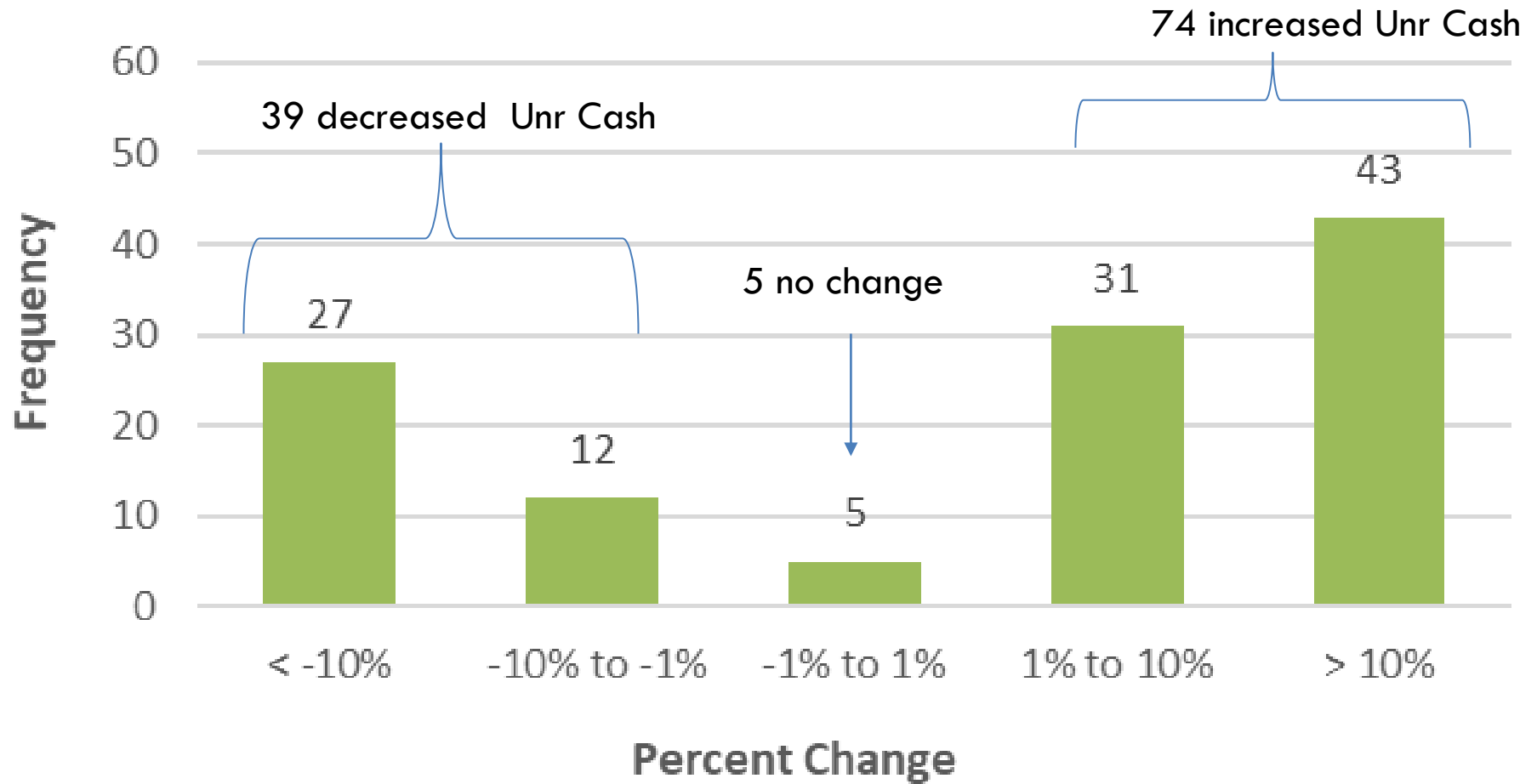
# % Change In Operating Expenses From FY18 to FY19



# % Change In Operating Expenses From FY19 to FY20

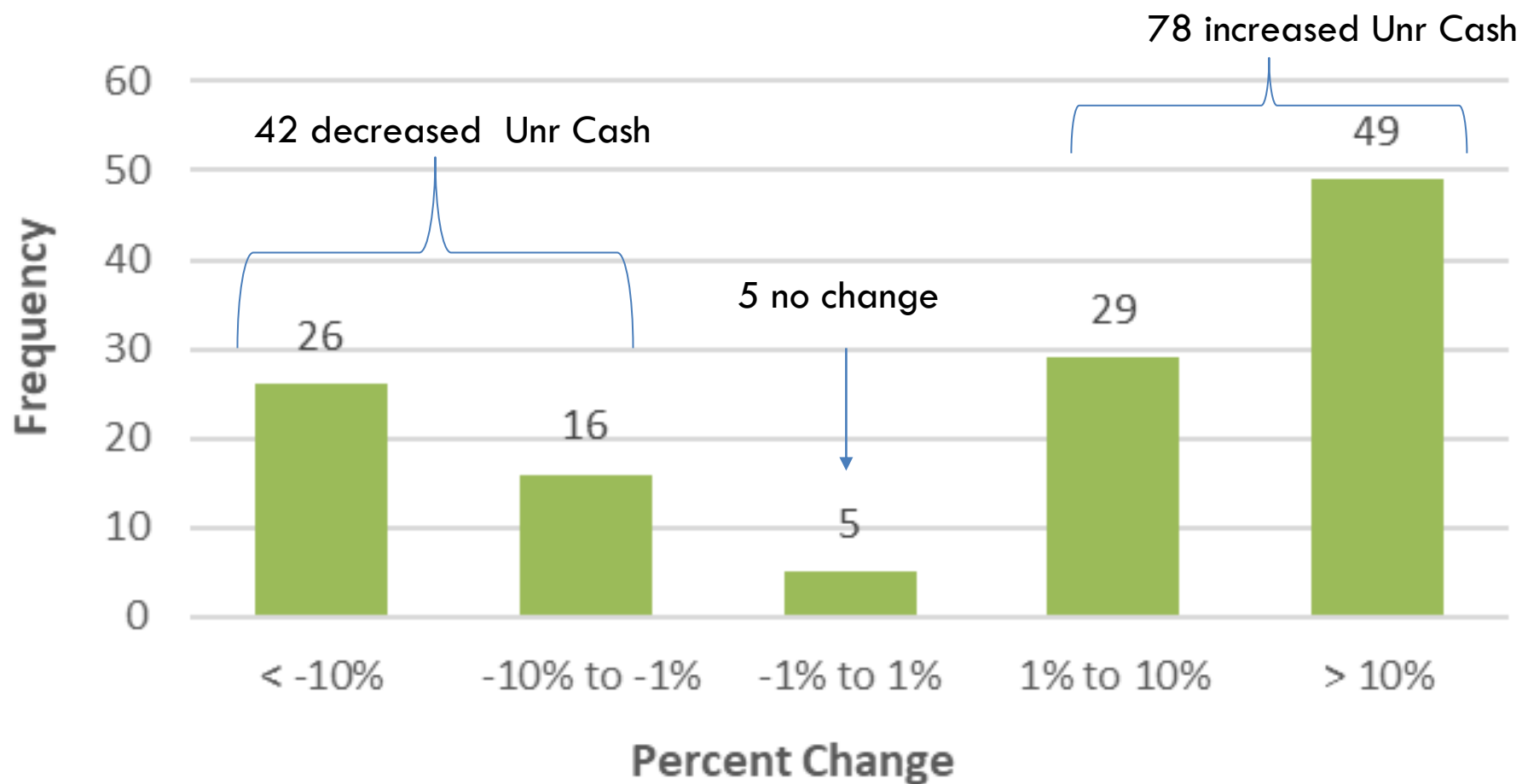


# % Change In Unrestricted Cash From FY18 to FY19

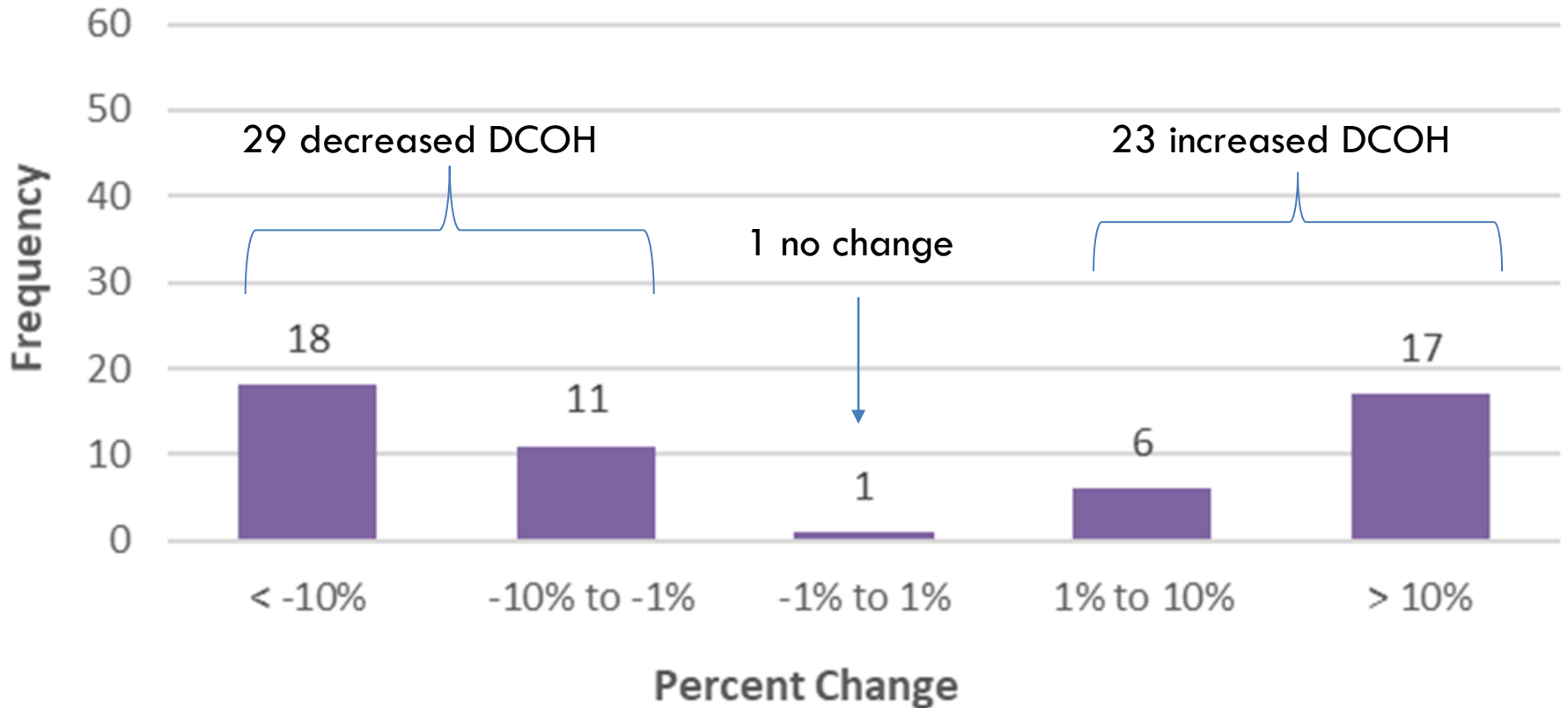




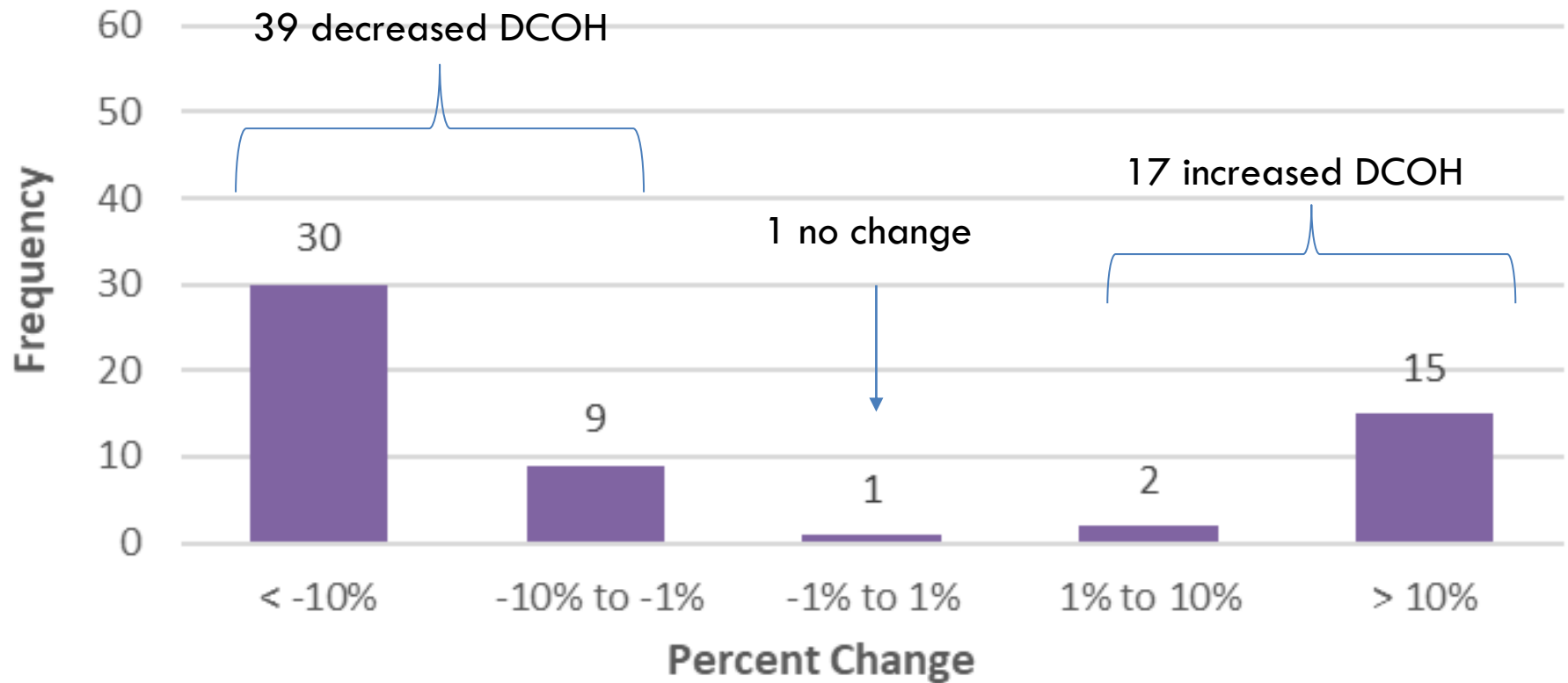
# % Change In Unrestricted Cash From FY19 to FY20



# % Change In Days Cash On Hand From FY18 to FY19



# % Change In Days Cash On Hand From FY19 to FY20

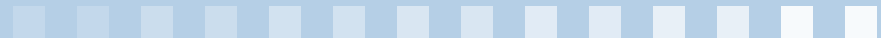


Your sneak peak into...

# THE STATE OF RATES IN NC IN 2021

## PRELIMINARY RESULTS

Final results may be published in the forthcoming 2021 NCLM/EFC North Carolina Water & Wastewater Rates Survey Report



# NC Water and Wastewater Rates Survey



UNC  
ENVIRONMENTAL FINANCE CENTER



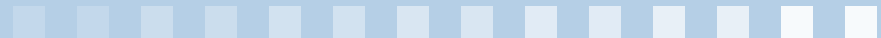
- Joint annual surveys since 2005
- 2021 survey: 507 utilities included (98%)
- The 2021 NC Rates Dashboard is live at <https://dashboards.efc.sog.unc.edu/nc>
- Resources for utilities provided and funded by the Division of Water Infrastructure of the NC Department of Environmental Quality

# The Average North Carolinian pays...

**\$36.38/month** for 5,000 gallons for water

**\$45.00/month** for 5,000 gallons for wastewater

For inside residential rates





Half of the utilities charge residential (inside) customers more than  
**\$81.38** for combined water and wastewater  
per month

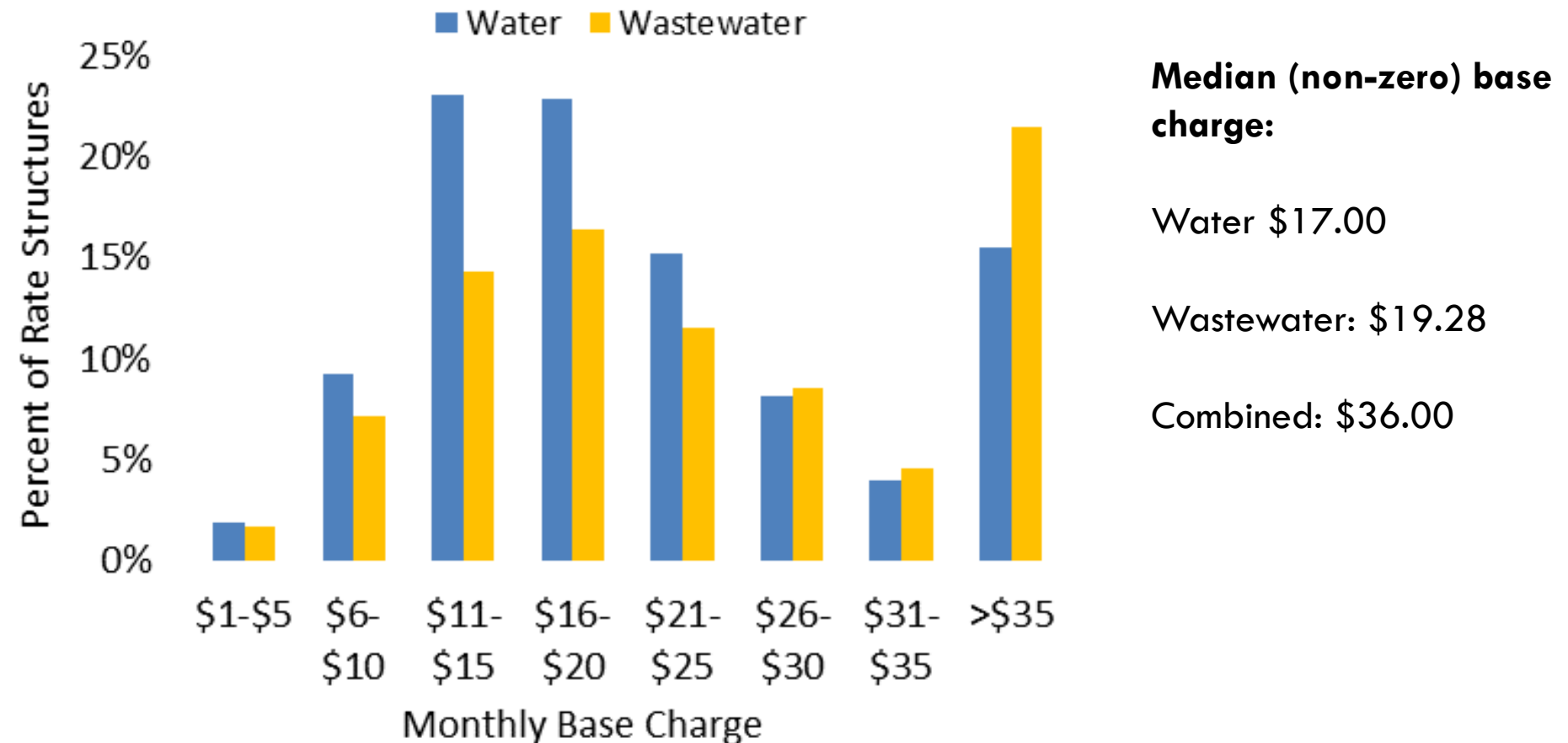


**\$36.38** for water

**\$45.00** for wastewater

For “inside” residential customers using 5,000 gallons/month

# Monthly Base Charges for Residential Customers Among 503 Water and 416 Wastewater Rate Structures



# Base Charge Highlights

## Monthly water base charge

Min non-zero: \$3.17 (Asheville)  
**Median: \$17.00**  
Max: \$127.60 (Mount Holly)

## Monthly wastewater base charge

Min non-zero: \$2.00 (Spring Hope)  
**Median: \$19.28**  
Max: \$90.00 (Lake Lure)

## Median percentage of customer bill due to base charge at 4,000

Water: 55%

Wastewater: 51%

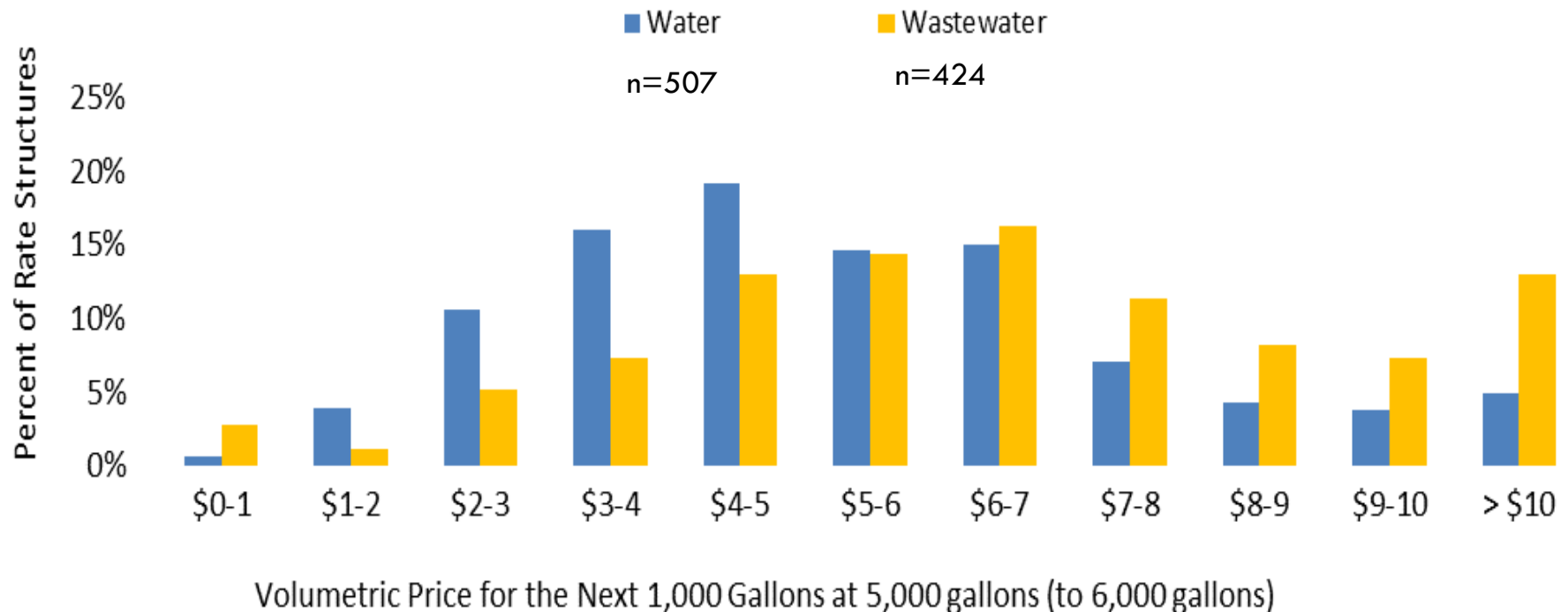
For inside residential rates



# Price for the Next 1,000 Gallons at 5,000 Gallons/Month

Median marginal price at 5,000 (5 to 6kgal)

Water: \$5.00    Wastewater: \$6.39    Combined: \$11.50



# Volumetric Charge Highlights

Highest monthly water  
volumetric charge from  
5,000 to 6,000 gallons

\$17.50 per 1,000 gallons  
Town of Milton

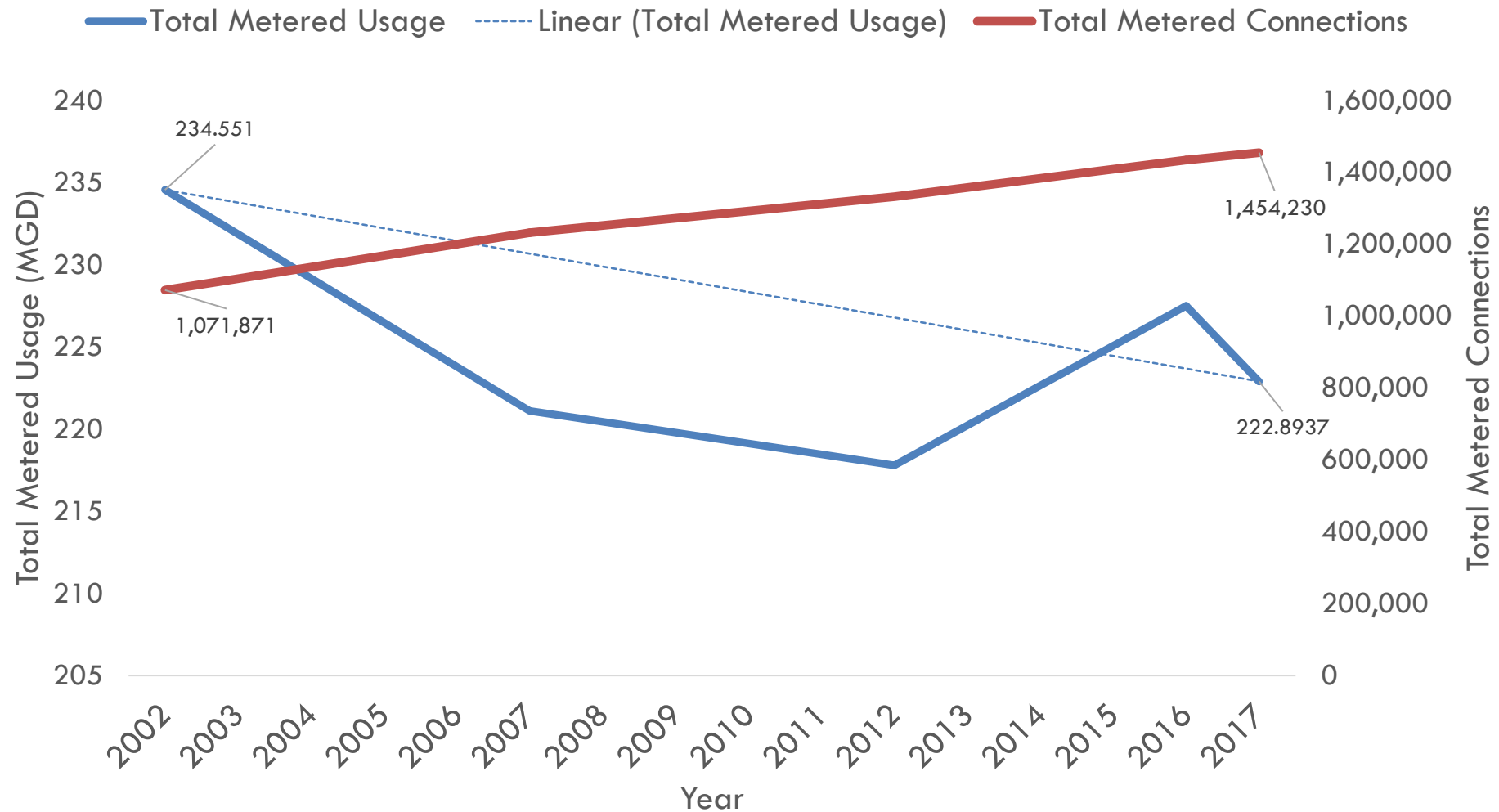
Highest monthly wastewater  
volumetric charge from  
5,000 to 6,000 gallons

\$25.00 per 1,000 gallons  
Town of Walstonburg



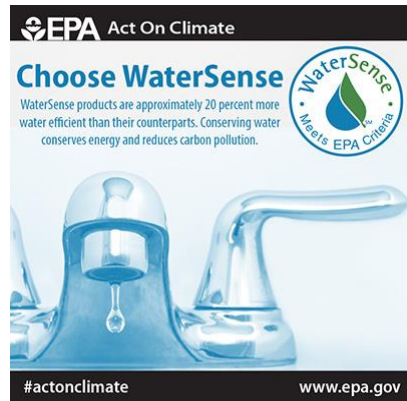
# Total Residential Usage vs. Total Residential Metered Connections

*For the Sample of 119 Utilities Present in 2002, 2007, 2012, 2016, & 2017*





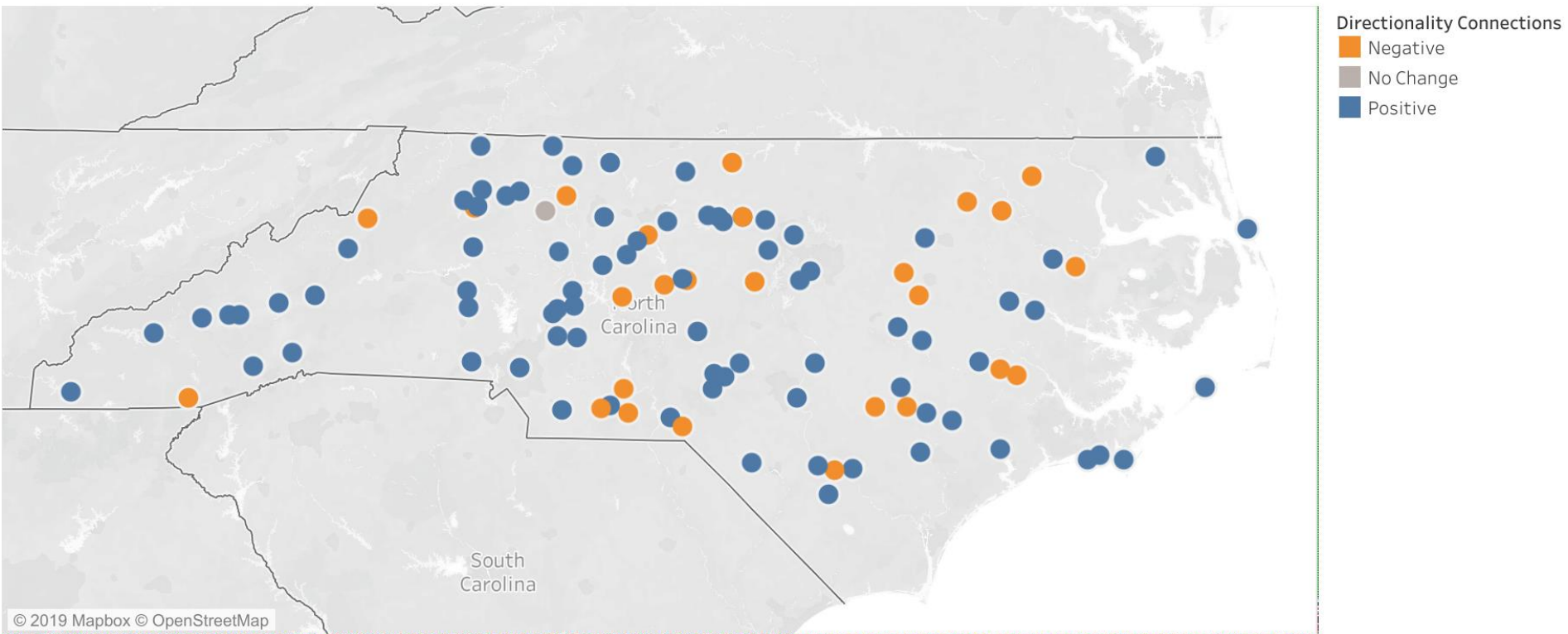
# Increased Efficiency



# Have Connections Trended Differently Across the State?

*For the Sample of Utilities Present in 2002, 2007, 2012, 2016, & 2017*

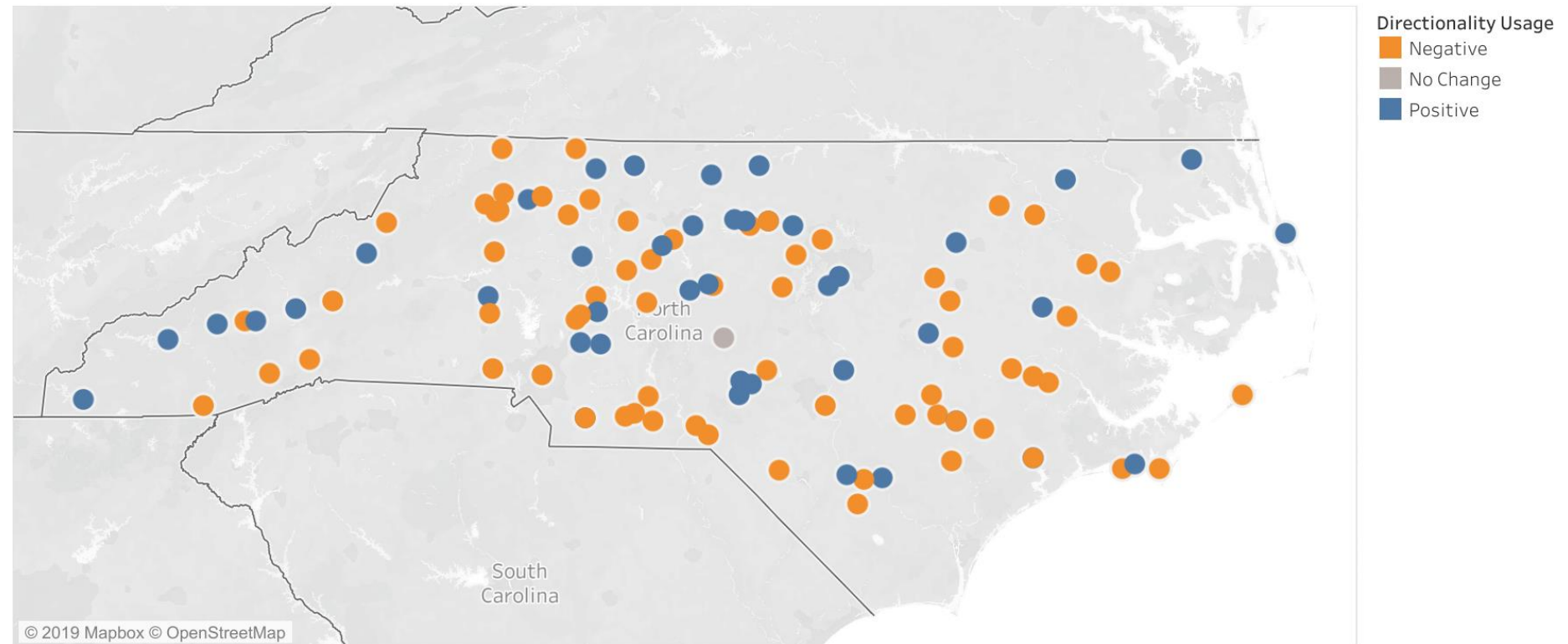
Trends in Metered Residential Connections (2002-2017)



# Has Residential Use Shifted Differently Across the State?

*For the Sample of Utilities Present in 2002, 2007, 2012, 2016, & 2017*

Trends in Total Residential Metered Usage (2002-2017)



**WHAT ABOUT CHANGES IN RATES?**

Water rates in 32% of rate structures and

Wastewater rates in 34% of rate structures were  
raised last year

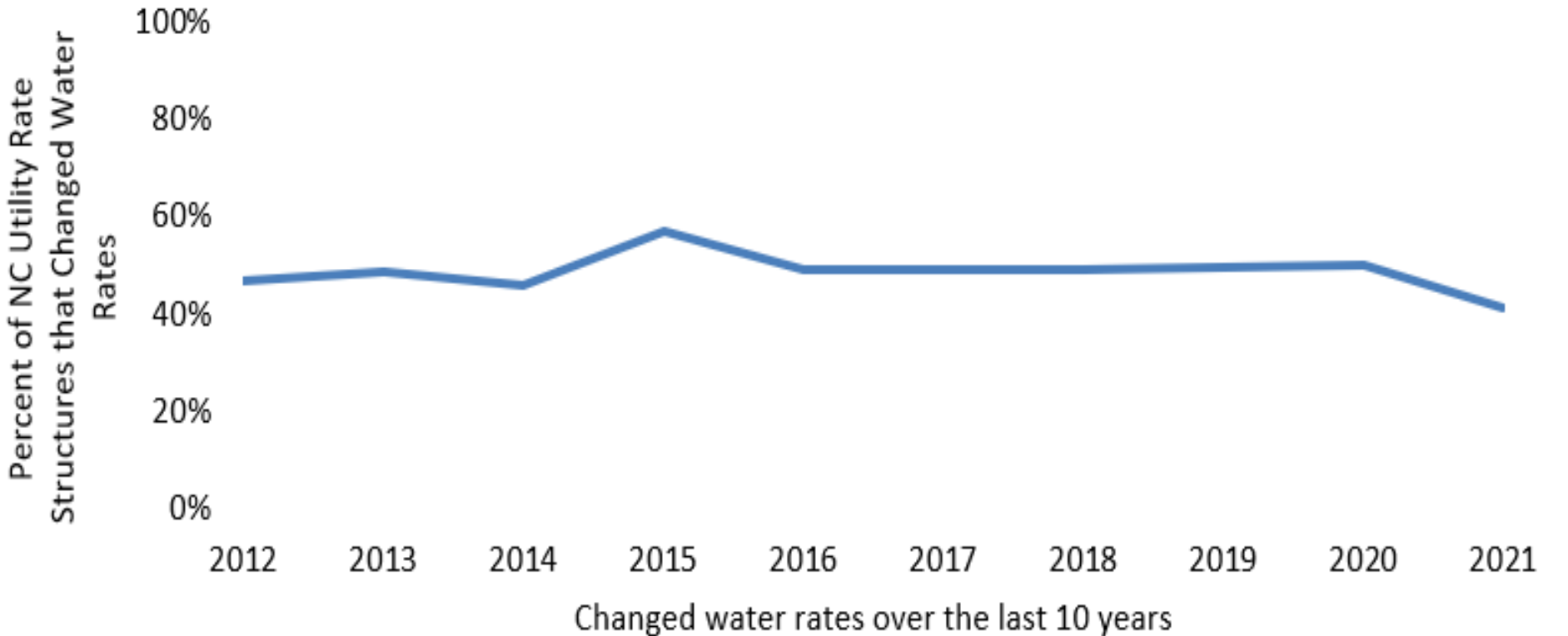
Out of 495 water & 409 wastewater rate structures since last year

Half of the rate increases were greater than  
4.0% (\$1.39) for water and 4.8% (\$1.93) for wastewater

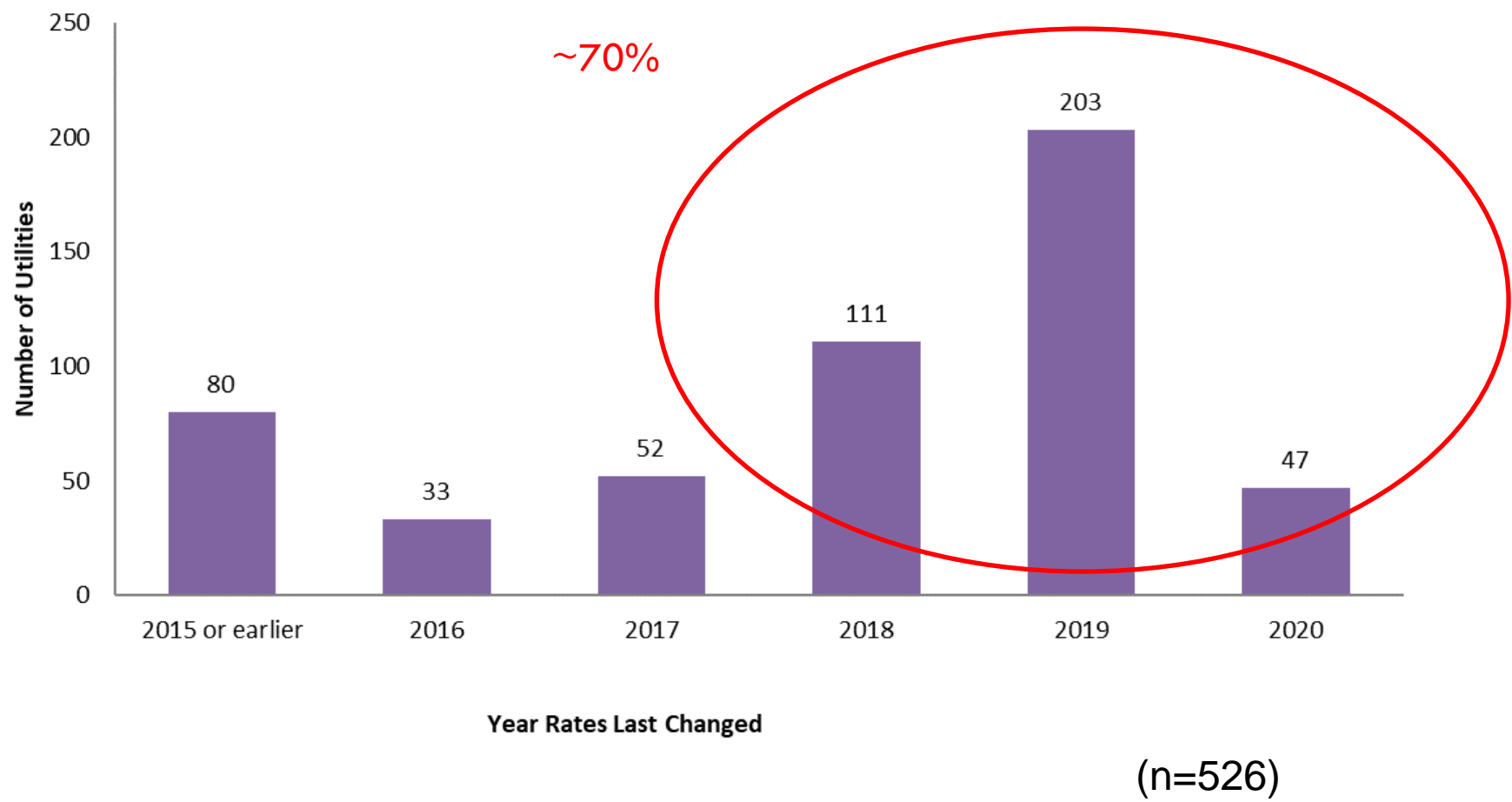
At 5,000 gallons/month



# Changing Water Rates Among The Same 302 Water Rate Structures In North Carolina



# In What Calendar Year were the Current Rate Structures First Instated?

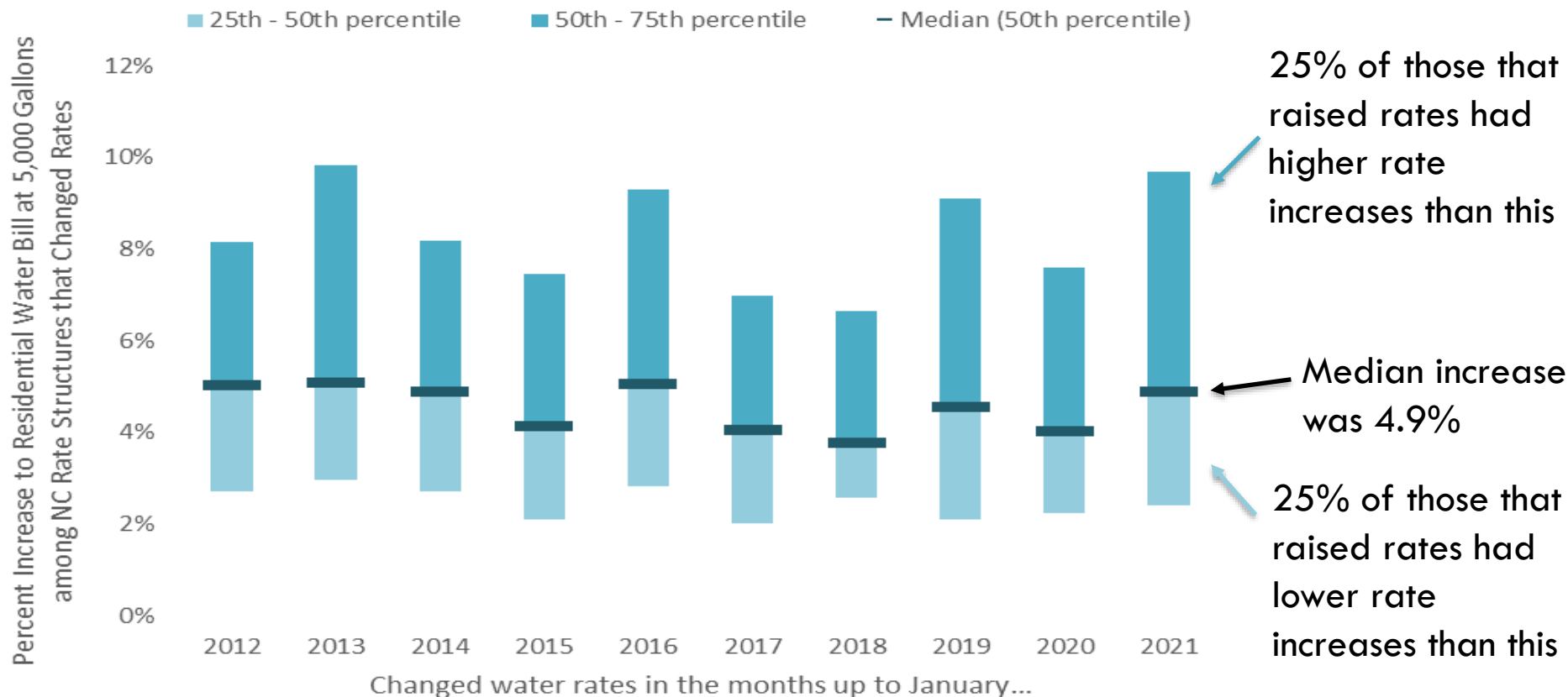


# Poll: When were your rates last changed?

- Rates raised in the last 3 years
- Rates raised in the last 4-5 years
- Rates haven't been raised in over 5 years
- Can't raise rates without approval from the NC Utilities Commission
- Don't know/not applicable



# Increases to the Water Bill for 5,000 Gallons/Month by Utilities that Raised Rates from Among 302 NC Utilities

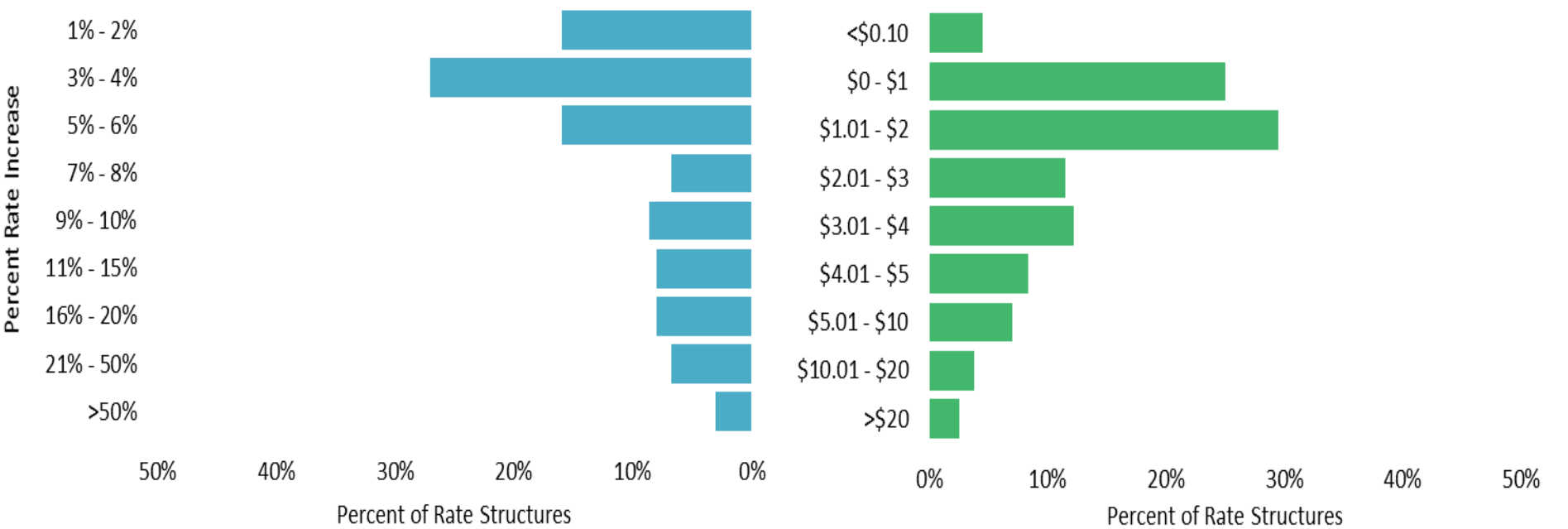


Based on the same 302 rate structures across all years. Analyzed only those that raised rates in each year.

# Percent And Amount of Increase In Residential Monthly Bills at 5,000 Gallons/Month

**Median Dollar increase for 5,000 Gallon/Month:**    \$1.39 for Water    \$1.93 for Wastewater

**Median % increase for 5,000 Gallon/Month:**    4.0% for Water    4.8% for Wastewater



n= 156 (water)    n= 140 (wastewater)

# **AFFORDABILITY OF RATES**

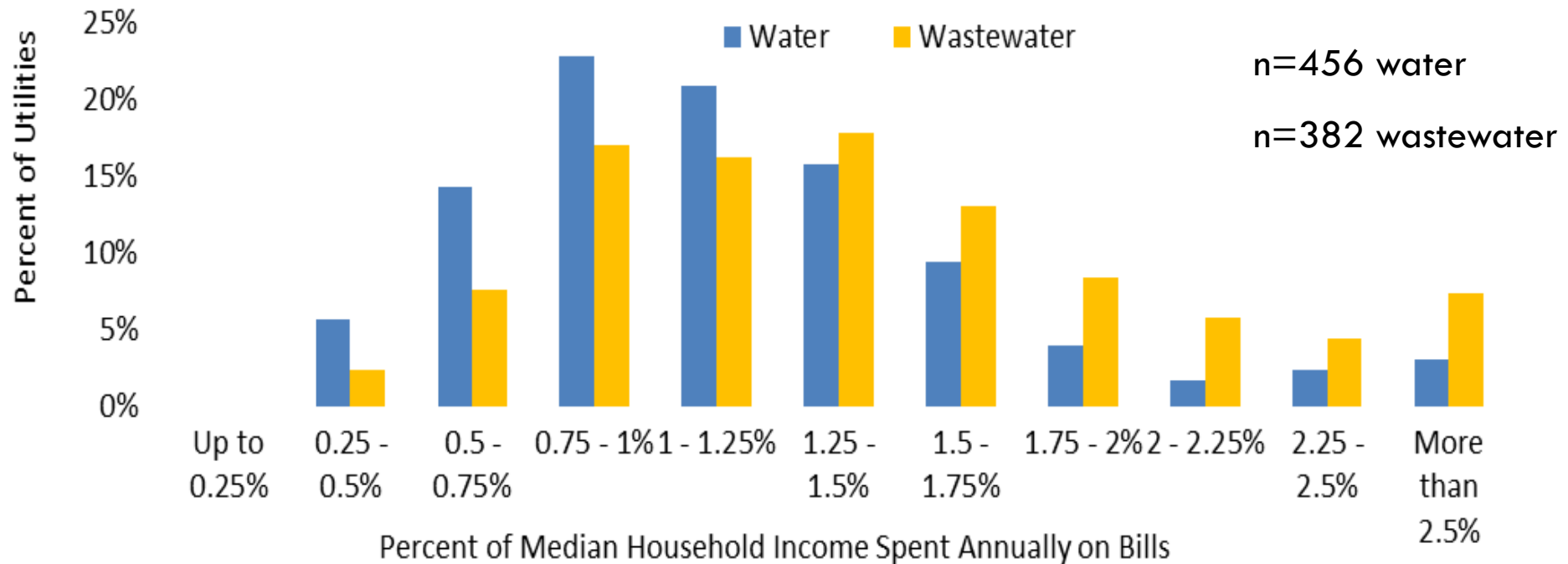
# Annual Bills for 5,000 Gallons/Month as a Percent of the Serviced Community's 2018 Median Household Income

**Median %MHI of  
Water: 1.09%**

**Median %MHI of  
Wastewater: 1.33%**

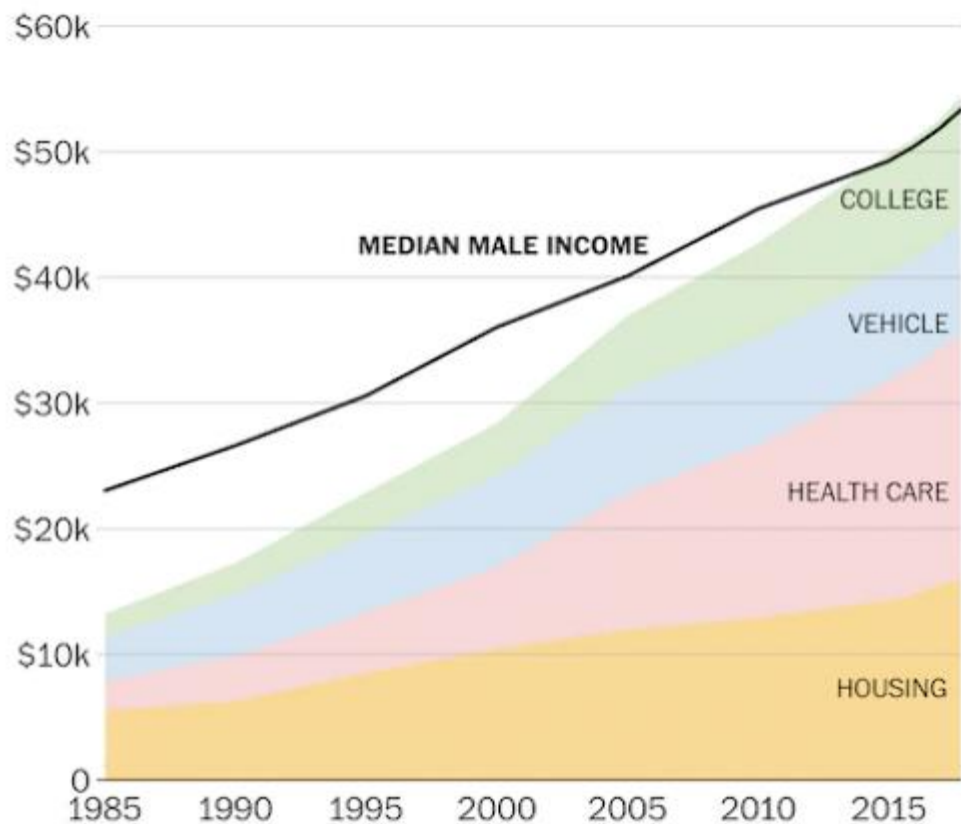
**Median %MHI of  
Combined: 2.42%**

**Percent of Combined  
>4.5%: 5%**



## A year of wages no longer covers a year of family expenses

Major annual household expenditures for a family of four vs. median male income, 1985–2018



Source: The Cost-of-Thriving Index

THE WASHINGTON POST

# Looking forward...

- Affordability issues will continue to be a challenge for utilities.
- Although MHI is universally used, it is not a good representation of the *distribution of income*.
- More customers are likely to struggle with rising bills in future years. Customer assistance programs and bill payment assistance programs will likely be even more crucial for customers in the lowest income brackets.

# Takeaways

- Address on the local level
  - State MHI may not be reflective of your community
  - Median bills may not be the bill your community pays
- Rethink affordability
  - Impact of water services at the 20<sup>th</sup> percentile
  - Percent of discretionary income that your bill represents
    - What else do people have to pay for in your community?

$$AR = (\text{Cost of Basic Water} + \text{Sewer Service}) \div (\text{Household Income} - \text{Essential Non-water Costs})$$

# TOOLS AND RESOURCES





# Water and Wastewater Residential Rates Affordability Assessment Tool

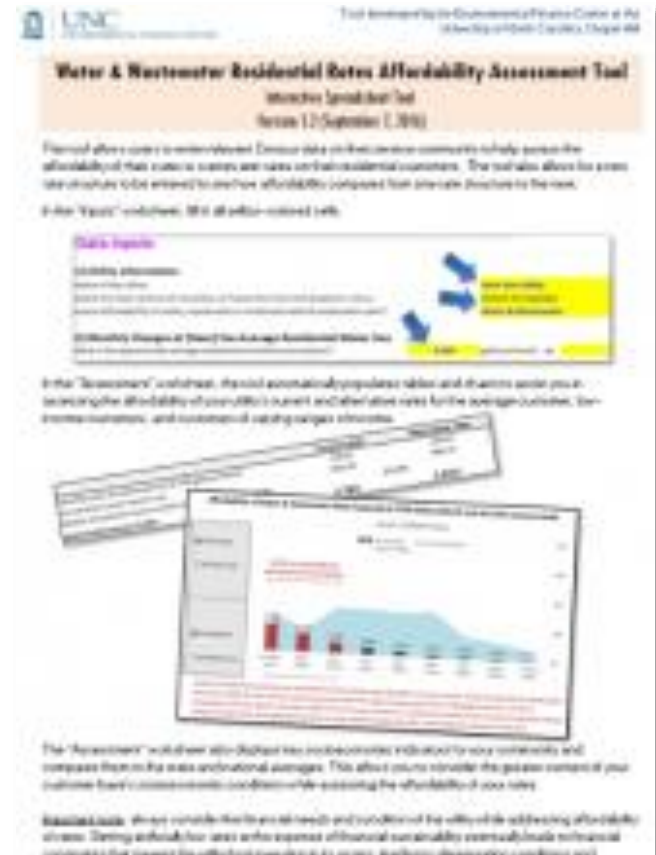
Go to

<http://efc.sog.unc.edu>

and search for

“Affordability Assessment Tool”

Uses information on rates, average usage, and census data



# Water and Wastewater Rates Analysis Model

<http://efc.sog.unc.edu> or <http://efcnetwork.org>

Find the most up-to-date version in Resources / Tools

**Water & Wastewater Rates Analysis Model**  
Version 2.8.2 (last updated August 4, 2015)

Developed by the Environmental Finance Center at the University of North Carolina, Chapel Hill  
<http://efc.sog.unc.edu>

Funded by the U.S. Environmental Protection Agency and the Public Water Supply Section of the North Carolina Department of Environment and Natural Resources

**DESCRIPTION**  
A do-it-yourself, simplified financial model to assist utility managers and private system owners in setting water and wastewater rates.

**FEATURES**  
Comparisons of annual fund balance projections (for up to 20 years) under proposed new rates vs. staying with existing rates  
Adjust rates for the next 1-5 years  
Up to 12 rate structures  
Uniform or block rates (up to 10 blocks)  
Model changes to accounts and water use  
Customizable list of operating and capital expenses  
Building up reserves through rates  
Compare monthly bills under new rates vs. existing rates  
Assess revenue sufficiency and fund balance  
Error notifications

**INSTRUCTIONS**  
1) Navigate using worksheet tabs at bottom of screen or following arrows and clicking on buttons  
2) In the green "Data Input" worksheets, input data in the dark green cells

**View Results**  
Financial forecast of the next few years under 'Existing' rates versus 'New' rates (graphs of cost recovery and end-of-year fund balance)  
How new rates compare to existing rates (graphs of monthly bills)

**Data Input 2**  
Debt Service and Other Known Annual Expenses for Next 20 Years  
Functional Utility Expenses that Grow Every Year  
Block End  
Block Size  
Error: missing block rates  
Error: missing block size

Watch out for red "Error" messages describing where data entry errors

Created by the Environmental Finance Center at the University of North Carolina, Chapel Hill  
Funded by the U.S. E.P.A. and the N.C. Department of Environment and Natural Resources

Stephen Lapp

[slapp@sog.unc.edu](mailto:slapp@sog.unc.edu)

919.962.6203

Environmental Finance Center at the University of North Carolina

School of Government, Knapp-Sanders Building

CB #3330

Chapel Hill, NC 27599-3330

USA



SCHOOL OF GOVERNMENT

Environmental Finance Center

[www.efc.sog.unc.edu](http://www.efc.sog.unc.edu)