



2

## The audit should be treated as a project:

- It needs a project manager
   Point person for communication internally and externally
   Responsible for the coordinated effort of meeting the deadline
   Quality control of information provided to the auditors



3

## **Planning Meetings are Critical Communication**

- ► Who should attend?
- ▶ Identify each person's role and
- responsibilities

  Changes from PY
- Establish a timeline
- Establish a timelineResource allocation
- Unusual transactions/activity



# **Planning Meetings are Critical Communication**



- External

  Include key personnel
- Look back to PY audit
- New standards/guidance Changes in the organization Unusual transactions
- Changes to your financial system
- Challenges in the CY Communication strategy Agree on a timeline

5



### What about those PBC lists?

- ► Review the list
- ► Ask questions/clarify/understand
- ► Assign responsibility for each item
- ▶ Provide the info as it is ready! Why wait!
- Make sure what you provide is complete, accurate and ties back to the general ledger

### Use a Closing schedule/checklist

- Detailed
- ▶ Due dates that correlate to the audit timeline and PBC list
- ► Allow wiggle room and time for setbacks
- ► Reset/Adjust as needed
- ► Share it with your auditors



CHECKLIST

abla =

7

## Status Updates/Checkins

- ► Both Internal and External
- ▶ Use an agenda
- ► Productive not repetitive
- ► Frequency
- ► Forecast if still on track/make adjustments
- ▶ Do what you say your going to do before the next meeting
- ▶ Be realistic!



8



- ► Review compliance supplement
- ► Don't rely on subcontractor
- ► Finance/Accounting should be involved

9

# Miscellaneous

- ► Does it tie?
- ► Capital assets don't forget to add your capital projects activity
- ▶ Debt provide journal entries when posted for review
- ► Review your footnotes for additional information/numbers or general changes
- ► Communicate throughout the year

10



11