

The Private Perspective

Seth Robertson, PE WithersRavenel





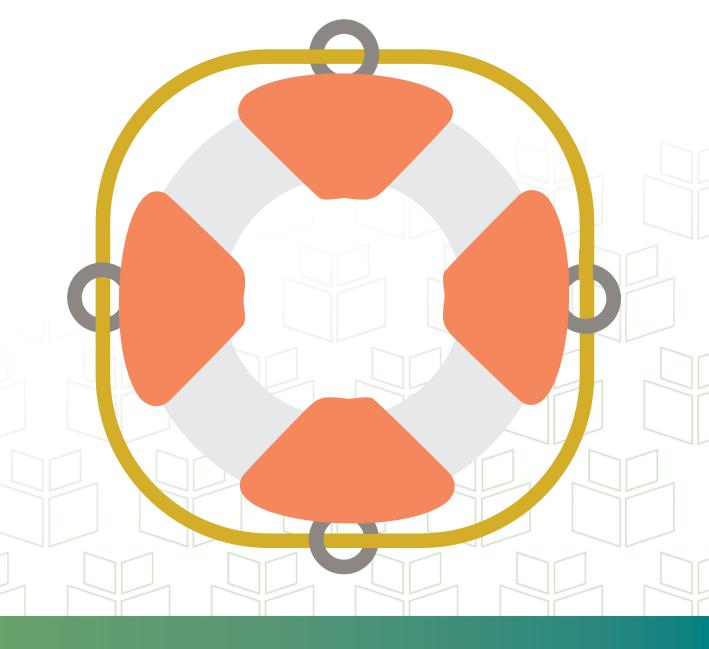


What are we dealing with?



Staying Afloat

- Unfunded mandate
- Operation and maintenance
- Failing infrastructure
- Increasing flood events
- Financial limitations





DEQ MS4 Compliance Audits over 2 Years

| Audit Results | Quantity |
|-----------------------------|----------|
| Notice of Compliance (NOC) | 3 |
| Notice of Deficiency (NOD) | 3 |
| Notice of Violation (NOV) | 24 |
| Compliance Decision Pending | 5 |
| Total Audits Completed | 35 |



















Old pipes, big problems: More than 20 sinkholes in Asheville

Joel Burgess jburgess@citizen-times.com

Published 12:31 p.m. ET Dec. 13, 2016 | Updated 11:47 a.m. ET Dec. 14, 2016





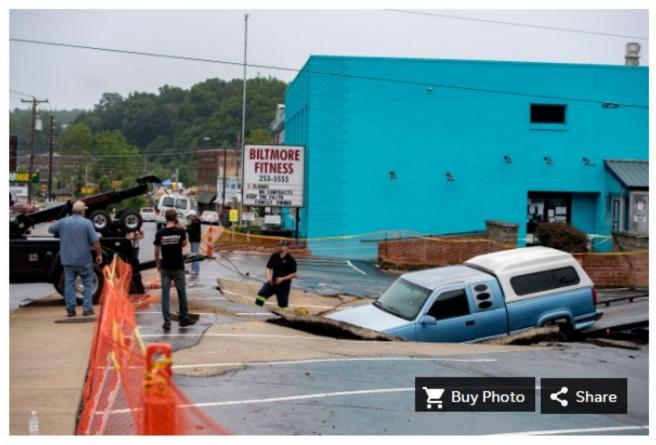




Editor's note: There have been more than 20 ground collapses, often called sinkholes in the last two decades in Asheville. Nearly all were caused by underground pipe failures. (For the map, Green indicates a failed storm drain pipe or culvert. Blue indicates a failed water line. Yellow means the cause is unknown.) Map not visible? Click here.

While no one was hurt, many of the holes caused traffic disruptions, loss of business income and property damage at times exceeding \$100,000.





A crew from Allegiant Towing and Recovery works to pull a Chevy pickup out of a sinkhole on Aug. 3, 2020. The truck was found in the sinkhole, which opened up in a parking lot on Biltmore Avenue next to Biltmore Fitness, on July 31, 2020.

ANGELI WRIGHT, ANGELI WRIGHT/ASHEVILLE CITIZEN TIMES





Quantify Where We Are & Where We Want To Be

- Evaluate your current program and compliance (GAP analysis)
- Establish service goals
- Create a plan to move towards your goals over a reasonable time period



Level of Service Matrix

| General Stormwater Operations Level of Service Matrix | | | | |
|---|---|--|---|----------------------|
| Level of Service | Program Management Activities | NPDES Compliance Activities | | Capital Improvement |
| | | Non-O&M Related Compliance Activities | Operation and Maintenance Program Activities | Projects |
| A or 5 | Comprehensive Planning + Full Implementation Capabilities | Exemplary Permit Compliance | Fully Preventative/ 100% Routine | 10-year Plan |
| B or 4 | Pro-Active Planning + Systematic CIP Implementation Capabilities | Pro-Active Permit Compliance | Mixture of Routine and Inspection Based | 20-year Plan |
| C or 3 | Priority Planning + Partial CIP Implementation Capabilities | Minimal Permit Compliance | Inspection Based | 40-year Plan |
| D or 2 | Reactionary Planning + Minimal CIP Implementation Capabilities | Below Minimum Permit Compliance | Responsive Only (Complaint-based) | 50-year Plan |
| F or 1 | No Planning + No CIP Implementation Capabilities | Non-Compliance | Less than full response to all complaints | 75-year or More Plan |



Current Level of Service Self Evaluation Example

- Partial proactive planning of capital improvement needs
 - Portion of the system studied with projects identified and scoped
- Reactive (break & fix) repair/replacement of capital assets
- Proactive permit compliance?
 - City doing 5 measures
 - County performing 1 of the measures
- Responsive only Operation and Maintenance Activities
- \$3/month/parcel flat fee



Where are you today?

| neral Storn | nwater Operations Level of Ser | vice Matrix | | |
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\$3 / Month



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Capital Improvement Program

How Much
Money
Do We Need?

Proactive Operations
Budget for Permit
Compliance &
Inspection

Minimum





How Will We Raise Needed Money?

Taxes

- Ad Valorem
- Service districts
- Special assessments
- Utility or User Fees

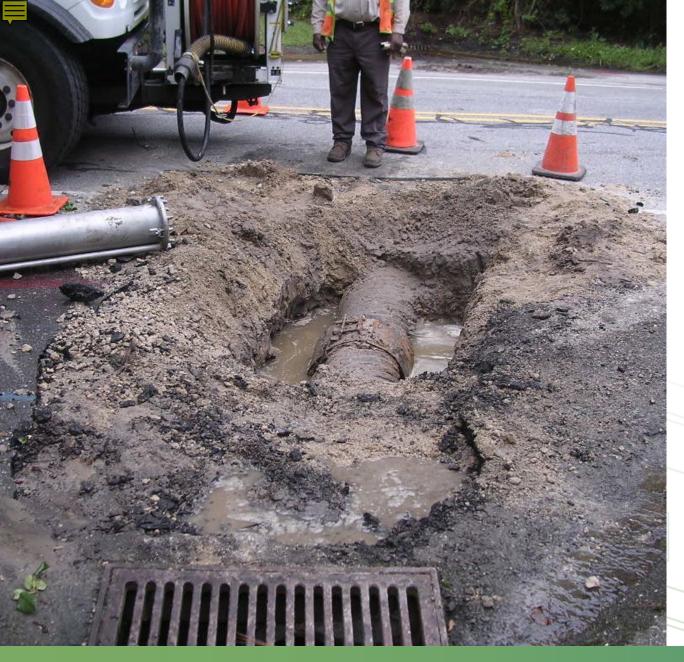




Why Create A Utility?

- Compliance with NPDES is required whether there is a utility or not
- Releases funds in the general fund that are needed for street repaving and other activities
- Level of "protection" for fees raised
- Security to fund improvements through debt
- Fairness





ASSET MANAGEMENT 101

- Manage Aging Infrastructure
 - Catalog
 - Characterize
 - Prioritize
- Systemwide Planning
 - Leverage Funds
 - Lifecycle Cost Assessment



WHATARE STORMWATER ASSETS?

- Curb & Gutter
- Swales
- Inlets
- Pipes
- Culverts
- SCMs
- Natural Systems

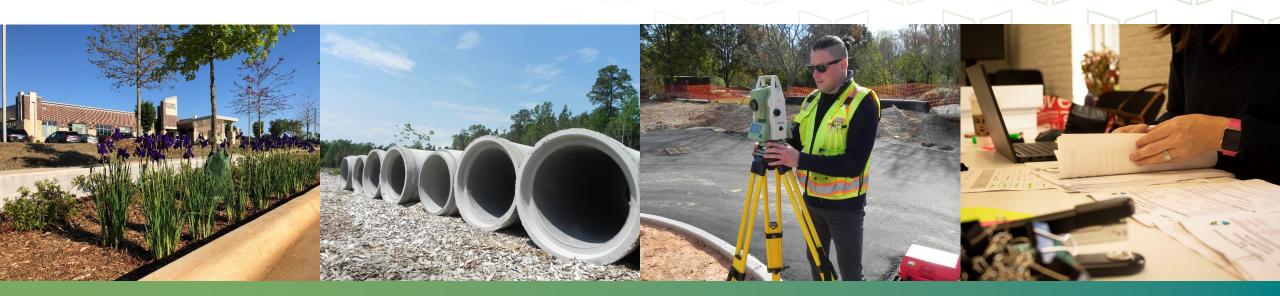




CORE COMPONENTS OF ASSET MANAGEMENT

- Current Inventory & Condition
- Level of Service
- Risk Assessment

- Life Cycle Costs
- Funding





Key Considerations

- Know your community
 - Good mapping and asset inventory data
 - Good communication with stakeholders
 - Community goals
- Education
 - Staff: Stormwater, Public Works, Finance, Management understand their program responsibilities
 - Elected officials
 - Stakeholders
- Understand cost and time to move from current to future level of service



Questions?